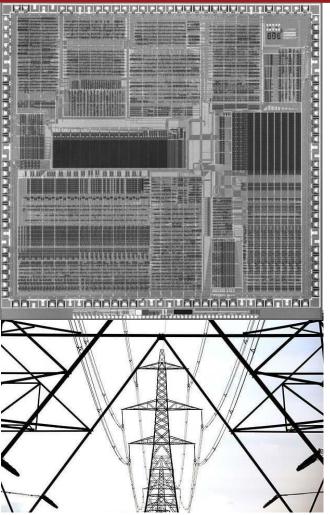


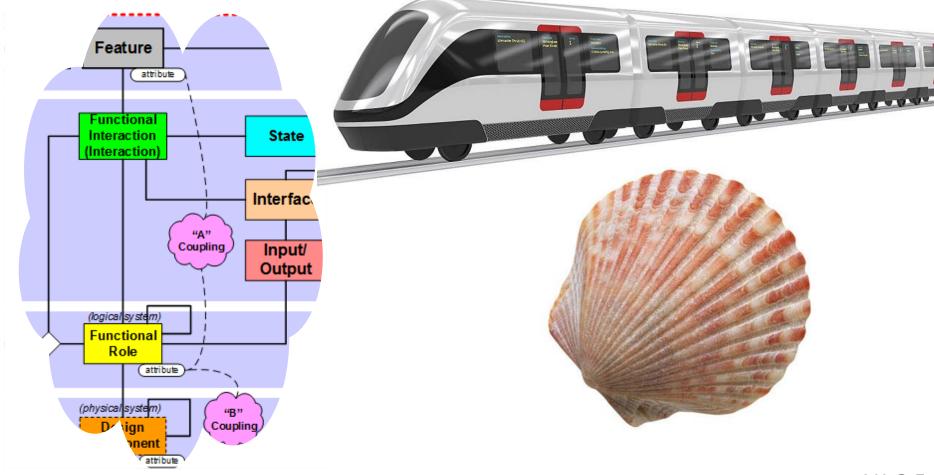
32<sup>nd</sup> Annual INCOSE international symposium

hybrid event

Detroit, MI, USA June 25 - 30, 2022

## MBSE Patterns Working Group

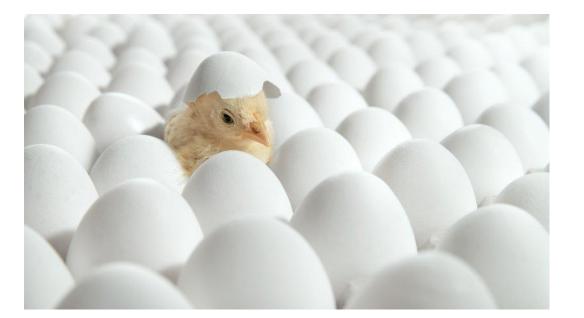






## Agenda Summary

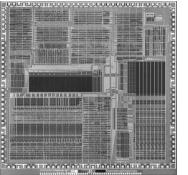
- Welcome and introduction to the MBSE Pattern Working Group's goals and focus
- Introductions and interests of meeting participants
- Overview of MBSE Patterns subject matter and relevance
- Status of current working group projects and activities; related Q&A and interests
- Discussion of additional and future interests of attendees
- Adjourn





#### Began nine years ago, as MBSE Initiative Patterns Challenge Team:

- Part of the joint INCOSE/OMG MBSE Initiative, formed earlier.
- Six years ago (2016), our team formally became the <u>INCOSE MBSE Patterns</u> Working Group.
- Because of our MBSE focus, and in order to continue to support the MBSE Initiative, we continue to also be listed as part of that INCOSE/MBSE Initiative.
- Our working group web site remains part of the joint OMG-INCOSE MBSE wiki.



## Focus of MBSE Patterns Working Group: S\*Patterns

#### Configurable, re-usable system models:

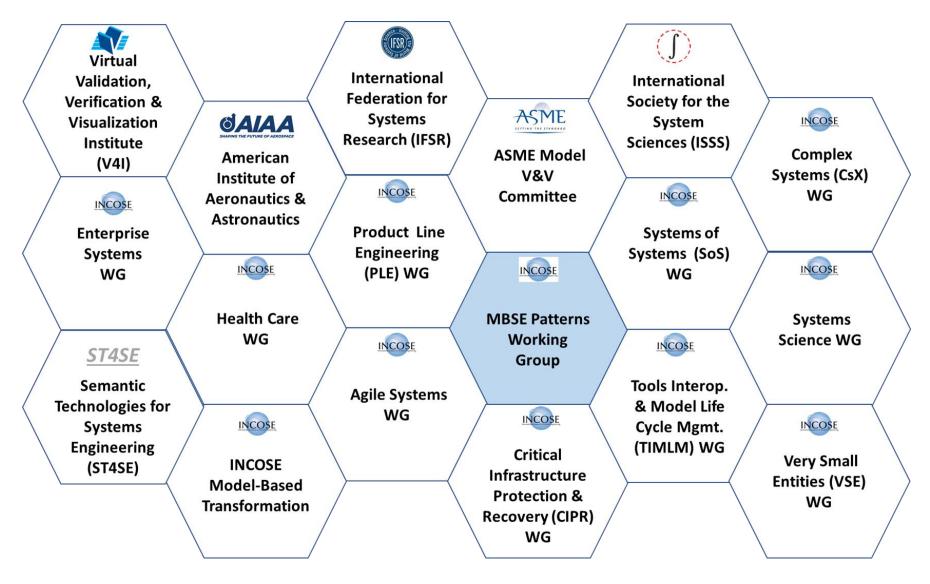
- 1. Models containing a certain minimal set of elements are called <u>S\*Models</u> (S\* is short for "Systematica")
- 2. Those underlying elements are called the S\*Metamodel, which was inspired by the physical sciences
- 3. S\*Models using those elements may be (have been) expressed in any modeling language (e.g., OMG SysML, or other languages)
- 4. S\*Models can be (have been) created and managed in many different COTS modeling tools.
- 5. Re-usable, configurable S\*Models are called <u>S\*Patterns</u>
- 6. By "Pattern-Based Systems Engineering" (PBSE) we mean MBSE enhanced by these generalized assets
- 7. These are system-level patterns (models of whole managed platforms), not just smaller-scale component design patterns

### The INCOSE Patterns Working Group: Who are we?



- Our most active members come from across diverse domains:
  - Automotive
  - Advanced Manufacturing
  - Aerospace
  - Consumer Products
  - Defense
  - Health Care, Medical Devices, Pharmaceuticals
  - Others
- During the last nine years, over 200 colleagues have participated in Patterns Working Group activities:
  - Team meetings, work sessions, tutorials, meetings with other groups.
  - Construction of system patterns.
  - Writing related publications for INCOSE and other technical societies.
  - Invited presentations to INCOSE chapters.

## Nearly all our work includes partner INCOSE WGs or others



Participate! Collaborate!



## How to get involved with Patterns WG

- If you'd like to participate in, or follow, a current WG project, . . .
- If you would like to suggest a new WG project, . . .

#### Contact:

WG chair: Bill Schindel schindel@ictt.com

WG co-chair: Troy Peterson tpeterson@systemxi.com

#### Patterns WG web site:

http://www.omgwiki.org/MBSE/doku.php?id=mbse:patterns:patterns

#### **IS2022** Patterns WG meeting web site:

## Participant introductions and interests

### If today's meeting is not too large . . .

- Please introduce yourself
- Tell us about your interests in this meeting and its subjects
- lacktriangle

## Patterns--subject matter and relevance

#### <u>Patterns</u> are . . .

- <u>Recurrences</u> (regularities), across time, locations, projects, products, customers, applications, people, companies, or otherwise;
- the basis of all known laws of the physical sciences for the last 300 years;
- the basis of theoretical foundations of the engineering disciplines;
- the basis of <u>learning</u>, for <u>individuals</u>, <u>groups</u>, and <u>machines</u>;
- the basis of human cognition and reasoning;
- what we did not learn when we <u>repeatedly miss the same opportunities</u> or <u>make the same mistakes again and again</u>;
- why we wake up to a mostly recognizable world each day;
- described by both <u>fixed</u> and <u>variable</u> (parameterized, configured) aspects;
- described informally by natural language;
- described formally by the models of science, engineering, and mathematics;
- not just about engineered <u>products</u>, but also about the <u>methods</u> of engineering, life cycle management, and socio-technical systems in general.

### An "MBSE Patterns 101" Introduction

#### We'll look at a small sample of theory & practice for the next few minutes:

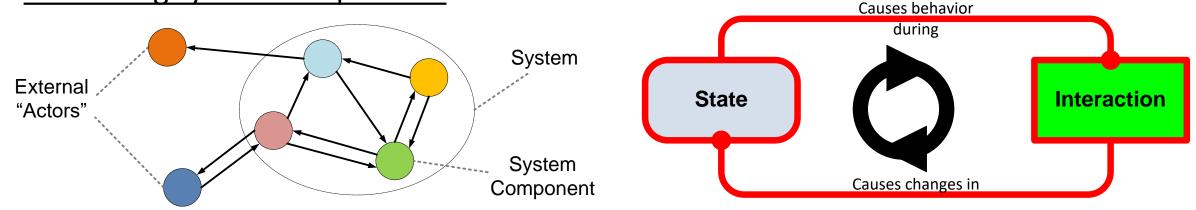
• A key point is realizing patterns suggest we strengthen underlying MBSE representation.

#### For a more complete look, see:

- PBSE Methods and Position in Related Subjects
   <a href="https://www.omgwiki.org/MBSE/lib/exe/fetch.php?media=mbse:patterns:pbse\_extension\_of\_mbse--methodology\_summary\_v1.6.1.pdf">https://www.omgwiki.org/MBSE/lib/exe/fetch.php?media=mbse:patterns:pbse\_extension\_of\_mbse--methodology\_summary\_v1.6.1.pdf</a>
- MBSE Patterns Tutorial
   http://www.omgwiki.org/MBSE/lib/exe/fetch.php?media=mbse:patterns:pbse\_tutorial\_glr\_c\_2016\_v1.7.4.pdf
- Simple Content Example: Oil Filter System <a href="https://www.omgwiki.org/MBSE/lib/exe/fetch.php?media=mbse:patterns:oil\_filter\_example\_v1.6.2.pdf">https://www.omgwiki.org/MBSE/lib/exe/fetch.php?media=mbse:patterns:oil\_filter\_example\_v1.6.2.pdf</a>
- Patterns WG web site: <u>http://www.omgwiki.org/MBSE/doku.php?id=mbse:patterns:patterns</u>

## Formalizing System Terms and Representations

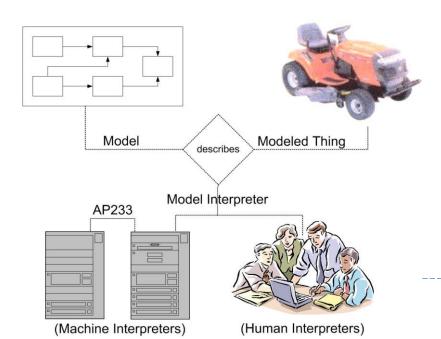
• <u>Definition</u>: In the perspective described here\*, by "System" we mean a <u>collection of interacting system components</u>:

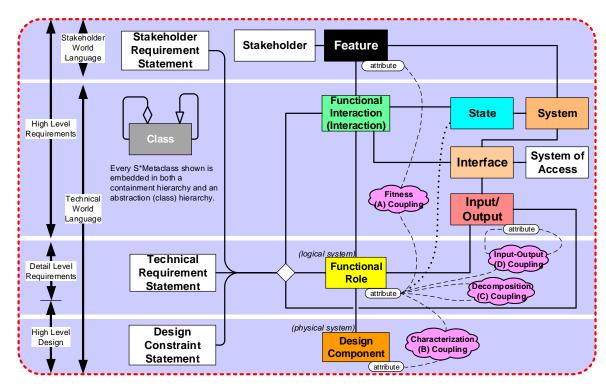


- By "interacting" we mean the exchange of energy, force, material, or information (all of these are "input-outputs") between system components, . . .
- . . . through which one component impacts the <u>state</u> of another component.
- By "state" we mean a property of a component that impacts its input-output behavior during interactions. (Note the circular cause-effect definition chain here.)
- So, a component's "behavior model" describes input-output-state relationships during interaction—there is no "naked behavior" in the absence of interaction.
- The behavior of a system involves emergent states of the system as a whole, exhibited in its behavior during its own external interactions, resulting in observable holistic aspects.

### S\*Models

• An <u>S\*Model</u> is any model (descriptive information construct) <u>of a system</u>, in any language, view, or tooling, which can be semantically mapped to the S\*Metamodel (e.g., SysML, etc.):





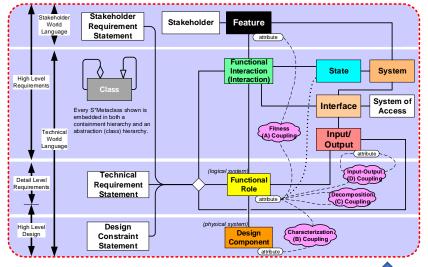
#### S\*Metamodel informal summary pedagogical diagram

(formal S\*Metamodel includes additional details.)

So what is the S\*Metamodel, and more important why is it?

#### S\*Metamodel: A reference model of models

- The S\*Metamodel is intended to answer:
  - What is the <u>smallest amount of information necessary</u> to describe a system over its life cycle, for the <u>purposes of science and engineering?</u>
- Important because contemporary MBSE models often:
  - Are missing key aspects (are too small)
  - Contain redundant conflicting aspects (are too big)
  - At the same time!
  - We will be discussing prominent examples of both.
- This session will briefly refer to the "informal pedagogical" S\*Metamodel diagram above, as a partial intuitive guide.
- Backed by the formal S\*Metamodel (~100 pages of UML and prose), to understand its formal mapping to modeling languages like OMG SysML, third party modeling tools, etc.)
- Not an alternative modeling language or tool!



Informal pedagogical S\*Metamodel - subset diagram



Metamodel Version 7.1

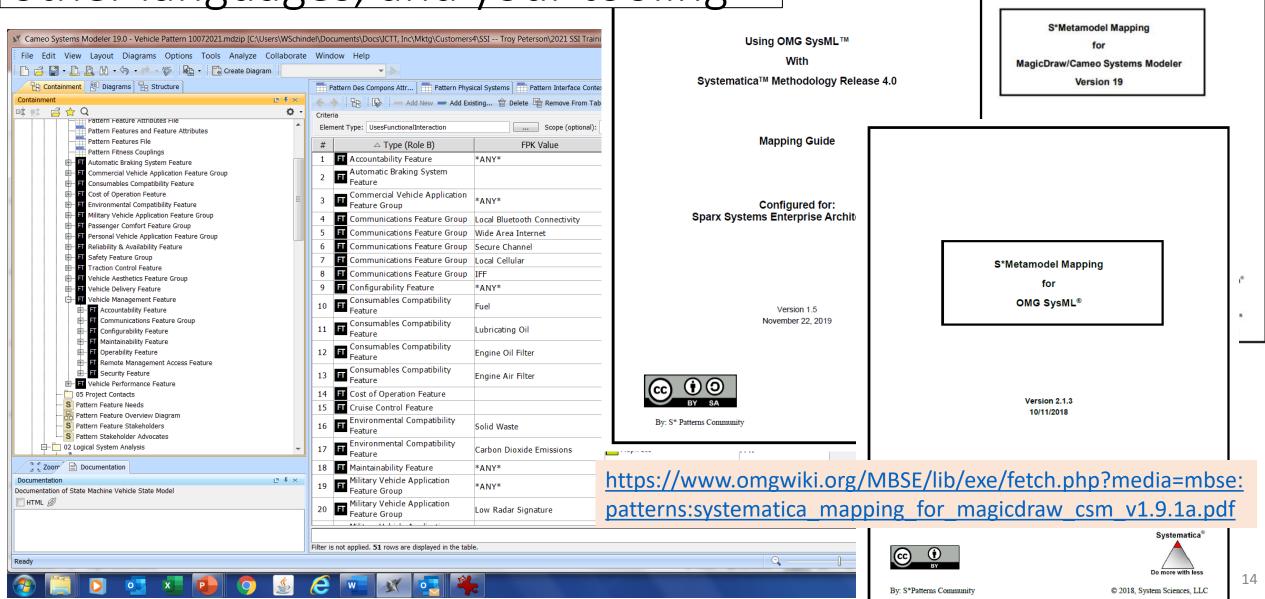
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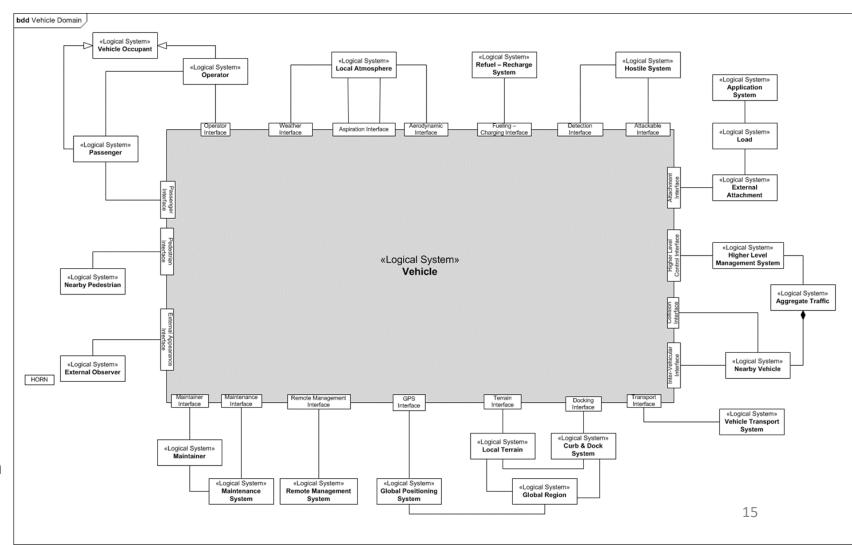


Existing mappings into OMG SysML, other languages, and your tooling

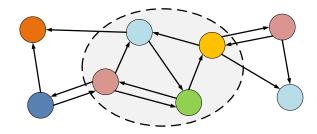


## Domain Model: One important system model view

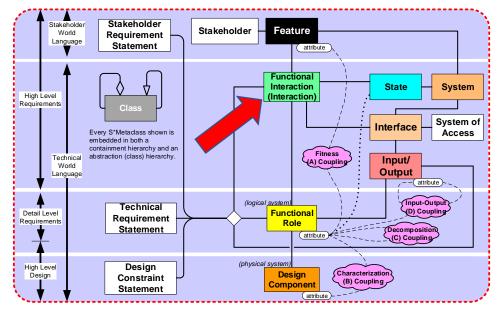
- All the external actors with which a system of interest interacts directly, forming a "Domain System".
- The (larger) system that is the context of the System of Interest.
- Domain Patterns provide powerful introductions to the context of different system products, markets, and applications, such as:
  - Aerospace
  - Automotive
  - Medical Devices
  - Consumer Products
  - Telecommunications
  - Manufacturing
- Example Domain Systems:
  - Total life cycle domain
  - Operational or In-Service Domain
  - Maintenance or Sustainment Domain
  - Distribution Domain



### Functional Interactions: Phenomena; clarifying SE views of behavior



- A <u>Functional Interaction</u> (or simply, an <u>Interaction</u>) is an exchange of Input-Outputs (energy, force, material, information) between two or more system components, resulting in component changes of state.
- Two such components might be within a product you are designing—but they also might be that product (viewed as a "black box") and actors in its external environment, in which case the overall system is the Domain System.
- By "state" we mean a property of a component that impacts its input-output behavior during interactions. (Note the circular cause-effect definition chain here.)
- So, a component's "behavior model" describes input-outputstate relationships during interaction—there is no "naked behavior" in the absence of interaction.
- Interactions are not an important "side issue"—they are at the heart of engineering and science:
  - All the known physical laws of the hard sciences are about or in the context of interactions.
- It will turn out to be very important to identify "all" the interactions—a subject to which we'll return.

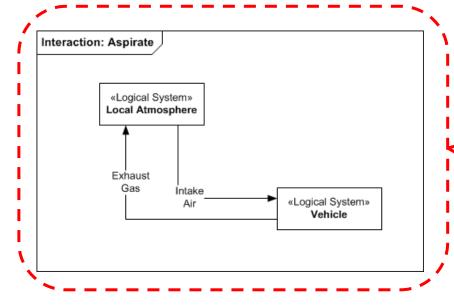


**S\*Metamodel informal summary pedagogical diagram** (formal S\*Metamodel includes additional details.)

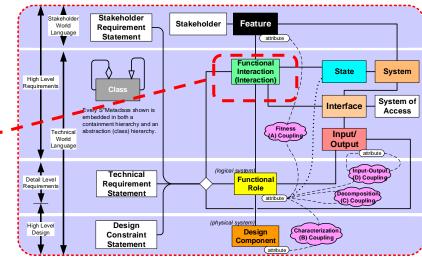


https://www.omgwiki.org/MBSE/lib/exe/fetch.php?medi a=mbse:patterns:system\_interactions-making the heart of systems more visible v1.2.2.pdf

## Interactions: Vehicle example

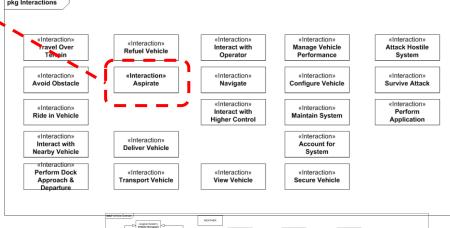


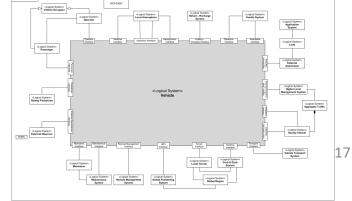
- A key point for systems engineers is not to over-emphasize "my system" as opposed to its interactions with external actors.
- Sometimes engineers object that "I am not responsible for and cannot control those other actors"; however, . . .
- The fact is, the only externally visible behaviors your product will exhibit are its interactions with those external actors.
- The technical requirement specifications for your product are all manifest in its interactions with external actors.
- You do not have to design or control those external actors, but <u>you do have</u> <u>to understand their behaviors in interaction with your product.</u>
- Interactions are shown as diverse types of model and tabular diagrams and views: Collaboration Diagrams, Sequence/Timing Diagrams, FFBDs, Free Body Diagrams, etc.



#### S\*Metamodel informal summary pedagogical diagram

(formal S\*Metamodel includes additional details.)



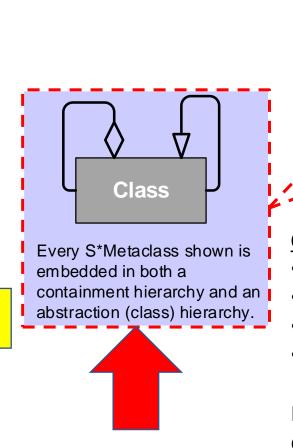


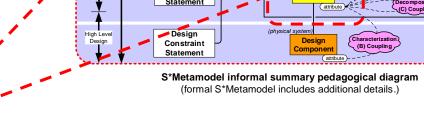
## Dual Hierarchies: There are containment and class hierarchies of logical systems, as well as other classes

#### **Containment (Part-Whole) Hierarchy:**

- Vehicle System
- Vehicle Propulsion System<sub>l</sub>
- Braking System
- Brake

Functional Roles (Logical Systems)





Output

**Functional Roles** 

(Logical Systems)

Statement

Technical Requirement

#### **Class (General-Special) Hierarchy**:

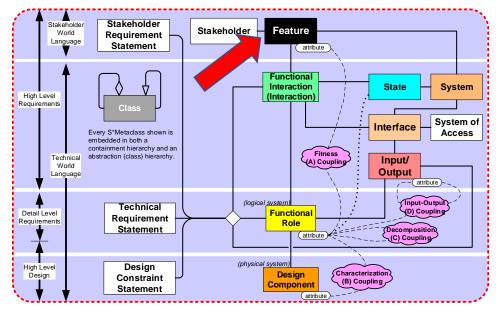
- Vehicle System
- Ambulance Vehicle System
- Military Ambulance Vehicle System
- Mil Ambulance Vehicle, configured for Desert.

Important to pattern management, product line engineering, economics of re-use

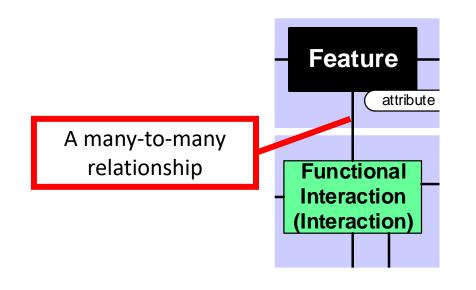
Important to traditional engineering decomposition and Bill-of-Materials

# Stakeholder Features; clarifying SE views of value, selection, risk, FMEA, configuration

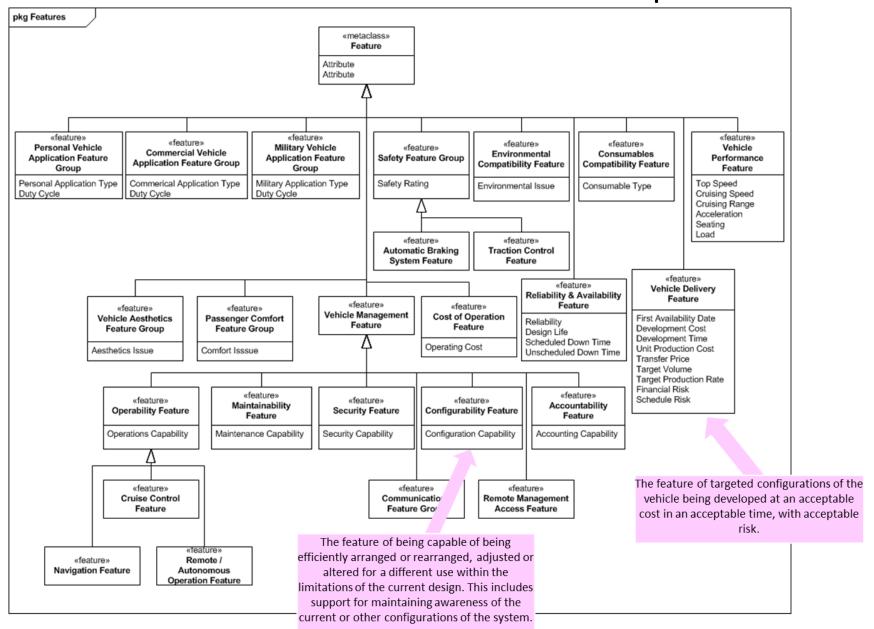
- Stakeholder Features model, in the language and conceptual values framework of the respective Stakeholders, chunks of value:
  - what is "at stake"
  - Often may be quite subjective
- Notice that we are <u>describing twice</u> the external behavior exhibited by the system of interest:
  - <u>Interactions</u> (and the Technical Requirements that will go with them) describe what is wanted in objective testable terms common to engineers.
  - <u>Features</u> describe the same system, but in terms of what is valued, Measures of Effectiveness (MOEs), etc.
- Analogous to pre-model engineering practice of "Customer Requirements" and "Technical Requirements" (other terms also used included "Product Requirements", "System Requirements", etc.)
- Two different ontologies, in a many-to-many mesh!



S\*Metamodel informal summary pedagogical diagram (formal S\*Metamodel includes additional details.)



## Stakeholder Features: Vehicle example



## Feature configuration space: Bigger than expected

Like the Tardis: Bigger on the Inside!

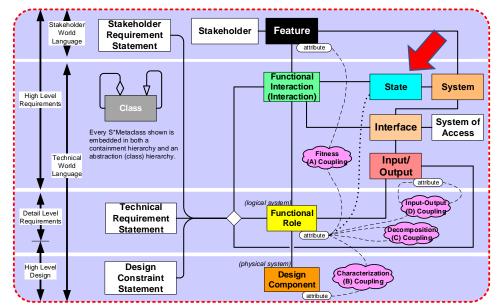
POLICE THE BOX

A perhaps surprising thing about Features is that they model a lot more than might be thought of at first when considering "value":

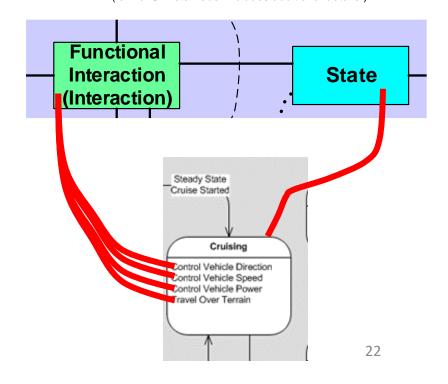
- Features discover examples of models that are both "too small" and "too large" (redundant and conflicting) at the same time.
- 1. Features model the trade-space for optimization and trades—that one is not too surprising, but serves as a reminder to include the full range of stakeholder issues, not just end customer Features—who are all the stakeholders? The resulting Pareto Frontiers are in Feature Configuration Space.
- 2. All *purpose*, even when discovered by emergence and agile pivots, is in Feature Space.
- 3. All risk is risk to Stakeholder Features. So, the whole outcomes side of any Risk model should terminate in Feature space.
- 4. All Effects (the "E" part in FMEA analyses) are effects in Feature Space. Not realizing this, they are often described completely separately—a redundancy that costs a lot when not used to reinforce and improve both the positive and negative sides of models. (More on this when we cover model-based FMEAs.) This also applies to Consequences described in Safety and Cyber analyses.
- 5. All product line segmentation / selection is described in Feature Space. (More on this as you learn about S\*Patterns and pattern-based methods.)

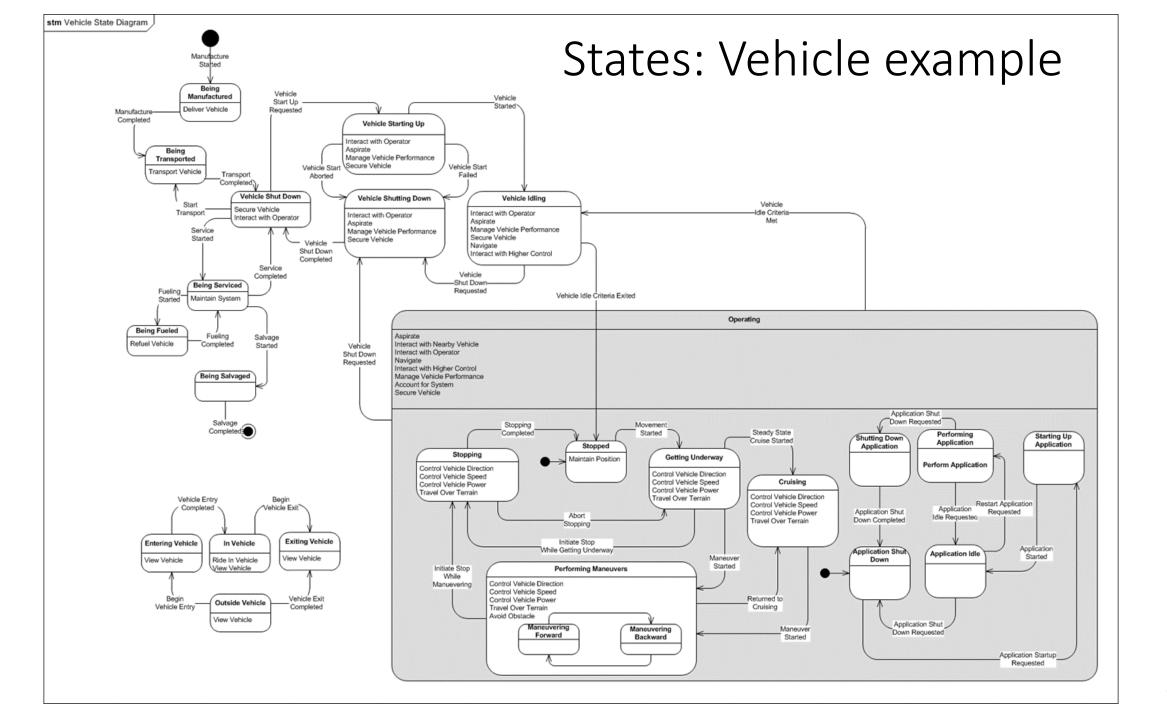
## States, State Variables

- In general, a <u>State</u> is a condition of a system, described by its State Variable(s) (e.g., position, velocity acceleration, temperature, pressure, etc.):
  - The state of a system component may determine its input-output behavior (even if statistical) during Interactions in which it participates.
- For the <u>important special case</u> of model-based Finite State Machines (FSMs; finite automata), a State is a single value of the related state variable, represented by one block of an FSM diagram, . . .
  - representing a condition, mode, or situation, persisting for a period of time,
  - during which the system exhibits behavior described by associated Interaction.
  - We may model "State Transitions" from one finite State to another (typically instantaneous).
  - Those transitions may be caused by modeled State Transition Trigger Events.



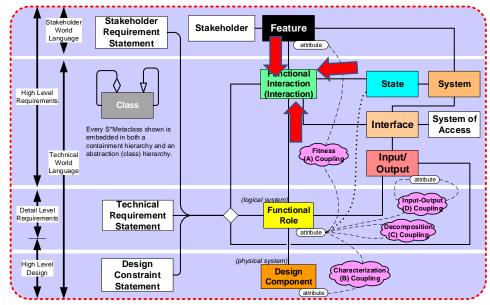
S\*Metamodel informal summary pedagogical diagram (formal S\*Metamodel includes additional details.)





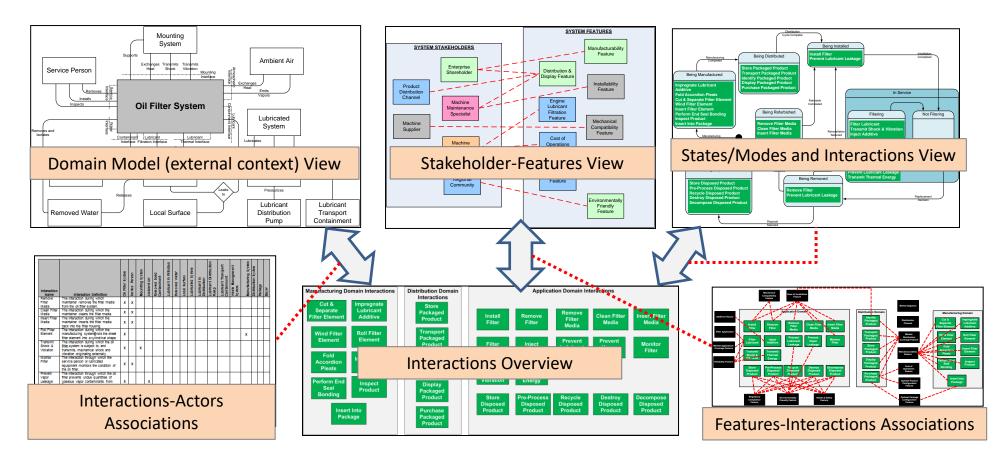
## Three paths to finding all the Interactions

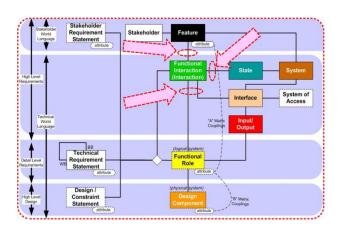
- It turns out that "discovering all the Interactions" that need to be modeled is very important:
  - You will eventually learn how this can greatly help us "find all the Requirements" for a system.
- So, the following is provided as a powerful way to "find all the Interactions":
  - There are three orthogonal paths to Interactions in the S\*Metamodel:
  - 1. Feature-Interaction pairs tell us "why" an Interaction occurs.
  - 2. State-Interaction pairs tell us "when" an interaction occurs.
  - 3. Actor/Interface Interaction pairs tell us "who or what" engages in interaction.



S\*Metamodel informal summary pedagogical diagram (formal S\*Metamodel includes additional details.)

- The same interactions should appear in all three lists!
- However, it is very common to discover, for one of these three different perspectives, missing interactions that need to be added to all three.





Inherent Relational Checks of

<u>High</u> Level Model

Completeness / Consistency

(Model Metrics)

Three paths to the same Interactions

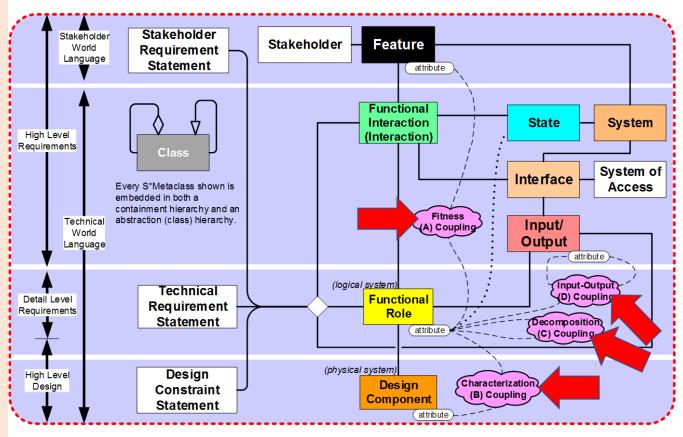
## Patterns push us toward better model completeness and consistency

- The above means that a system model is not likely to be complete if it does not include:
  - Some form of domain model, showing all external actors/external interfaces.
  - Some form of state model, showing all possible system black box states.
  - Some form of stakeholder feature model, showing the stakeholders' value space.
- A listing of all the external interactions of the system of interest:
  - Mapped to its external actors/external interfaces
  - Mapped to its feature model
  - Mapped to its state model
- . . . that "covers" all the actors, features, and states.

#### **Examples of Each Attribute Coupling Type:**

- Fitness Couplings: How is technical behavior valued by stakeholders? e.g., Surgical Installation Time.
- Decomposition Couplings: (AKA Emergence Couplings) How does component or subsystem performance impact system performance? e.g., Timing Stability Coupling.
- the identity of material, chemical composition, or part number predict behavior of same item? e.g., Connection Lead Life as a function of Lead Material.
- Input-Output Couplings: How does a role input impact a role output? e.g., Waveform Detection time, as a function of Input Waveform.

## Classes of parametric couplings

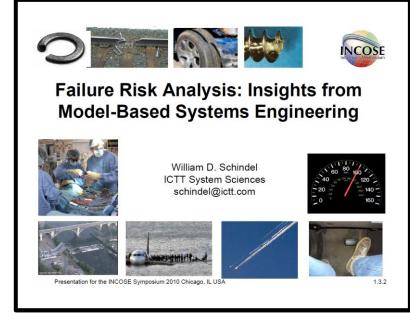


S\*Metamodel informal summary pedagogical diagram

(formal S\*Metamodel includes additional details.)

## Integration of the Risk Model

- Traditional systems engineering example risk analysis representations are well-established, and can be found in:
  - Failure Modes and Effects Analysis (FMEA) or Failure Modes, Effects, and Criticality Analysis (FEMCA).
  - Special cases for risks of designs, risks of production and other processes, risks introduced by human operators (D-FMEA, P-FMEA, A-FMEA).
  - Fault Tree Analysis (FTA).
  - Preliminary Hazard Analysis (PHA).
  - Reliability Centered Maintenance (RCM) analysis.
  - Hazards and Operability Analysis (HAZOP).
  - Safety and Cybersecurity Analysis cases of the above.
- S\*Models and S\*Patterns teach us that Feature Space becomes the key representation of Risk, generating the above analyses from an integrated model.



https://www.omgwiki.org/MBSE/lib/exe/fetch.php?media=mbse: patterns:improving failure analysis using mbse v1.3.2.pdf

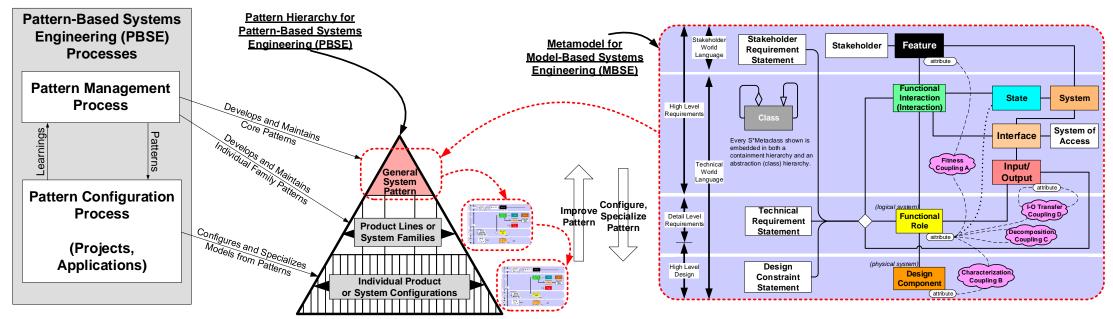


## S\*Patterns

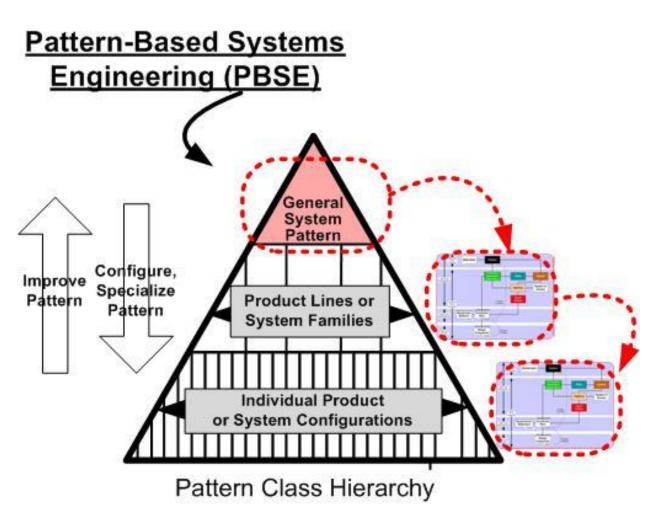
• <u>S\*Patterns</u> are <u>S\*Models</u> of classes or families of systems.

Pattern Class Hierarchy

- They are intended to be configurable, re-usable, and accumulate learning.
- They are often patterns of "whole systems", as opposed to components.
- They are model-based patterns (there is a long history of other patterns).
- As S\*Models, they are based on the S\*Metamodel (in any tooling & language).



## S\*Pattern Configuration, Specialization

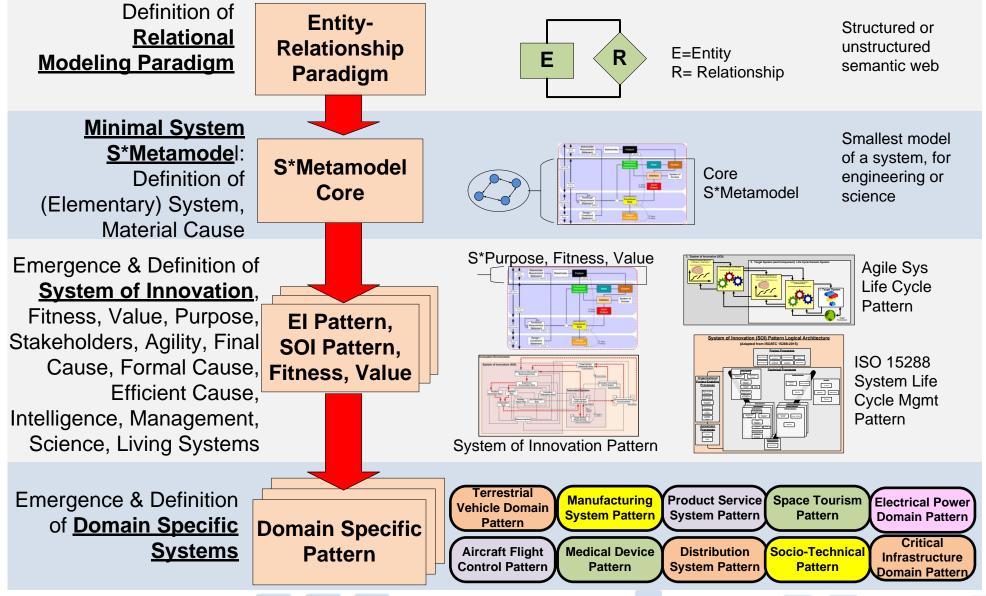


- Specialization transforms from an upper pattern to a more specialized (lower) pattern / model.
- <u>Configuration</u> is a special case of specialization, requiring less modeling skill:
  - Populate (<u>including multiply</u>) or depopulated classes and relationships.
  - Set Attribute Values.
     That's all!
- Configurable patterns are the "sweet spot" targeted by S\*Patterns.

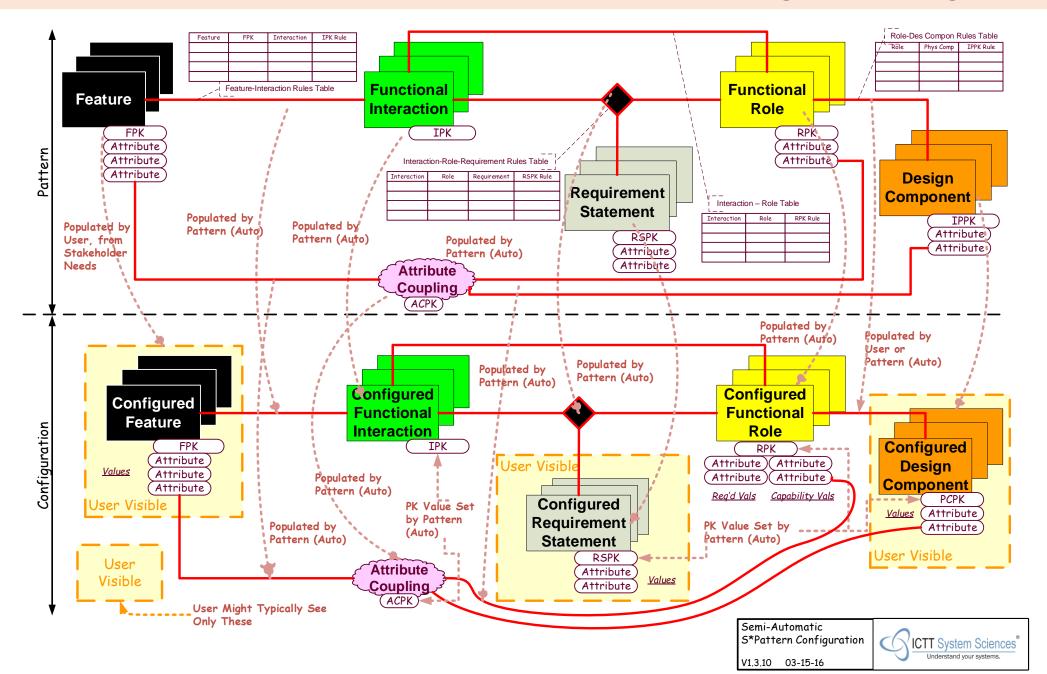
#### More General

#### **Emergence of Patterns from Patterns: S\*Pattern Class Hierarchy**





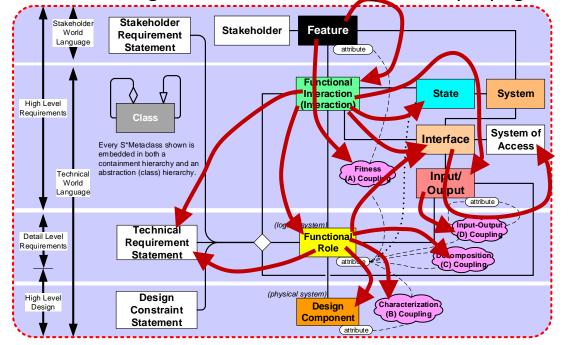
#### Models from Patterns: Overview of MBSE Pattern Configuration Algorithm

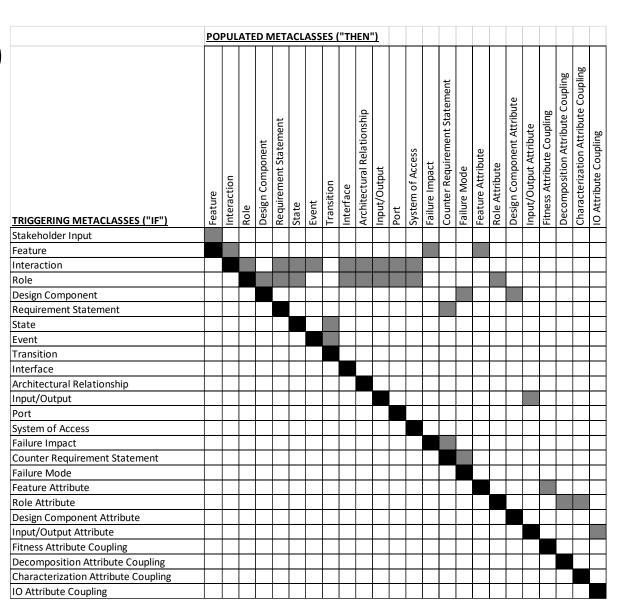


## Propagation of configuration population is inherent to the nature of all engineered systems

- S\*Feature Space drives configuration from a smaller set of (stakeholder based) degrees of freedom / points of variation.
- Simplifies Product Line Engineering (PLE) model configuration rule-making and integrates PLE.

Inherent PLE degrees of freedom configuration propagation:



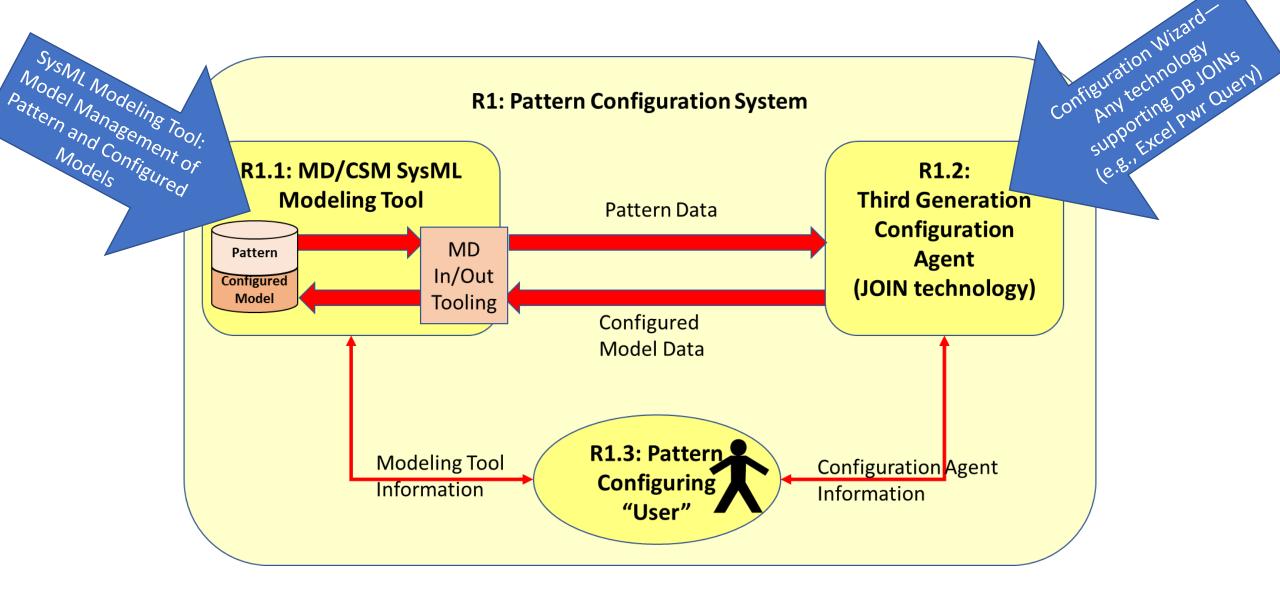


## Relationship to Feature-Based PLE ala' ISO 26580

Very similar in the PLE aspects, with a few differences:

- ISO26580 PLE specifies modeling what changes, but specifies omitting what does not change; S\*Feature models include baseline capabilities.
- ISO26580 refers to all the points of variation as "Features", with rules to be established between them; S\*Patterns begins with a smaller set of "Stakeholder Features" degrees of freedom in <u>stakeholder value space</u>, then recognizes all the other points of variation throughout the model but connects them with each other up to the Stakeholder Features points of variation.
- This shows that the number of real degrees of freedom, after considering constraints, is smaller.
- Effectively complies with ISO26580 while making its use simpler and more integrated.

## Automation aids for pattern configuration



Config. Wizard User's Feature Selection Interface (Including Feature Primary Key Value Population) **Feature** Feature Name **Feature Attribute** Populate? Selection 1 Selection 2 Select Yes/No Y Configuratic \* 9 Mandatory Cruise Control Feature Environmental Compatibility 10 Optional Environmental Issue Maintainability Feature Maintenance Capability Mandatory 11 Military Vehicle Application Military Application Type SICTT System Scie Optional 12 Feature Group Optional Navigation Feature Navigation Capability 13 Selection of Feature Operability Feature Maneuverability Mandatory Operations Capability Automatic Automatic Yes Performance Primary Key Values Performance Threshold Data Detection and Measurement and Display Reporting Automatic Performan 🔔 15 Optional Passenger Comfort Feature Group Comfort Issue Automatic Performan Personal Vehicle Application Personal Application Type Optional Feature Group Manual Performance Manual Performance Reliability & Availability Feature 17 Mandatory Operations Procedure Remote Management Access Remote Access Capability 18 Optional Visibility Remote-Autonomous Operation 19 Optional No 20 Mandatory Safety Feature Group Security Management Identification and Physical Access Security Data Optional Security Feature Automatic No Capability Operational Authentication Management Locks Privileges Authorization 21 22 Optional Traction Control Feature No Optional Vehicle Aesthetics Feature Group Aesthetics Issue Exterior Body Exterior Color Exterior Color Interior Color Interior Color Overall No Style Galeon Blue Handon Green Rich Brown Sand Dune Passenger 24 Mandatory Vehicle Delivery Feature No Vehicle Management Feature No 26 Mandatory

No

Vehicle Performance Feature

# How to find out more about configurable model-based patterns

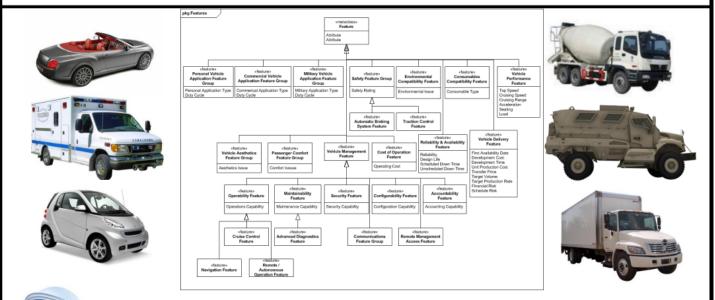




Troy Peterson tpeterson@systemxi.com

https://www.omgwiki.org/MBSE/lib/exe/fetch.php?m edia=mbse:patterns:pbse tutorial glrc 2016 v1.7.4.p df

## Introduction to Pattern-Based Systems Engineering (PBSE): Leveraging MBSE Techniques



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https://www.omgwiki.org/MBSE/lib/exe/fetch.php? media=mbse:patterns:glrc 2018 tutorial-mbse emerging issues v1.4.2.pdf

INCOSE Great Lakes Regional Conference 2016

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## Current working group projects, activities—status, Q&A

- 1. Interface Patterns Project
- 2. Semantic Technologies for Systems Engineering (ST4SE) Project (orig. suggested by S. Jenkins, H-P deKoning).
- 3. Adaptive Learning Ecosystem Pattern—the INCOSE ASELCM Reference Framework (orig. joint w/Agile SE WG).
- 4. Universal Model Metadata Wrapper: Model Characterization Pattern (MCP), w/ASME VV Stds Cmte & V4 Inst.
- 5. S\*Pattern Configuration Wizard.6. Minimal S\*Models—A Primer (including S\*Metamodel and its formal mappings to OMG SysML and tools)
- 7 S\*Patterns Primer (second ed)
  - S\*Patterns Primer (second ed)
- 2 ACME Cuidalina for Managing
- 8. ASME Guideline for Managing Credibility of Models for Adv. Manufacturing, w/ASME VV50 Stds Working Grp.
- 9. AIAA Aerospace Digital Twins Case Studies Pub; Digital Twin Analysis and Planning Reference Pattern, w/AIAA.
- 10. AIAA Aerospace Digital Threads Position Pub; Digital Thread Analysis & Planning Reference Pattern, w/AIAA.
- 11. Handbook of System Sciences, for ISSS via Springer: Chapter: "Patterns in Science and Engineering", w/ISSS.
- 12. Handbook of Model-Based Systems Engineering, Madni & Augustine, eds, Springer, Chapter: "MBSE Patterns".

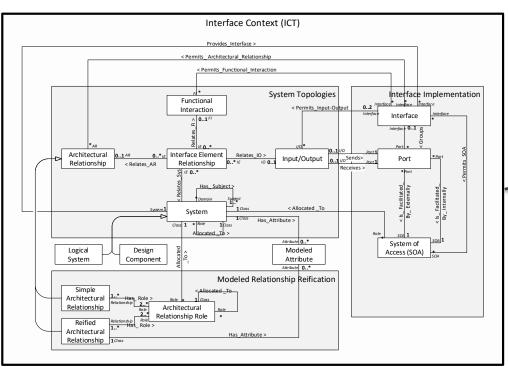
  13. INCOSE SE Handbook, 5<sup>th</sup> Ed., for INCOSE, D. Walden et al, eds, material on S\*Metamodel and ASELCM Pattern
- 14. INCOSE Vision 2035, SE Theoretical Foundations Project.
- 15. INCOSE INSIGHT, Dig. Engg. Issue, 2022, F. Salvatore, ed, Realizing the Promise of Digital Engineering: The Innovation Ecosystem Reference Pattern for Analysis, Planning, and Implementation.



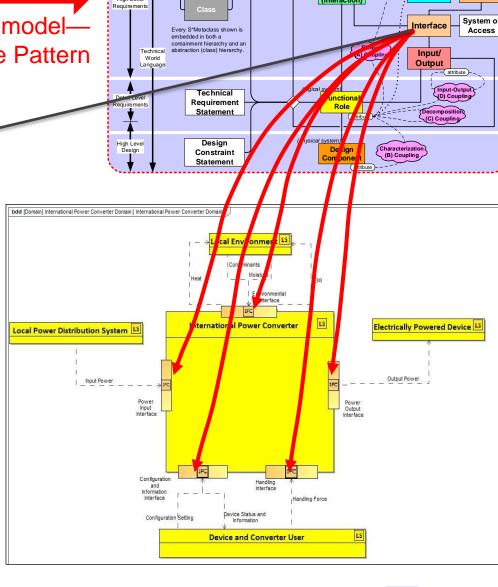
- Configurable patterns for Interfaces of all types
- Originally suggested by Frank Salvatore
- Initial work during 2017-2019
- Became part of ST4SE Project in 2020
- Additional progress on configurable Interface Pattern achieved in 2021 as part of Semantic Technologies for Systems Engineering (ST4SE) Project.



Interface Pattern Project

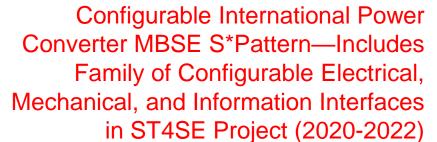


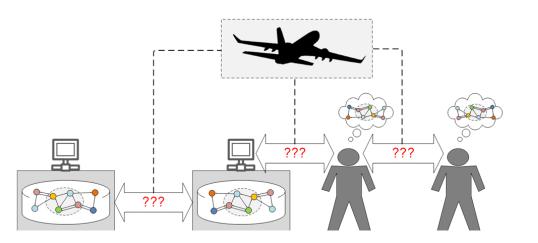
Generic S\*Metamodel— Includes Interface Pattern



Statement

Improved Generic Interface Pattern (2021), a Subset of S\*Metamodel





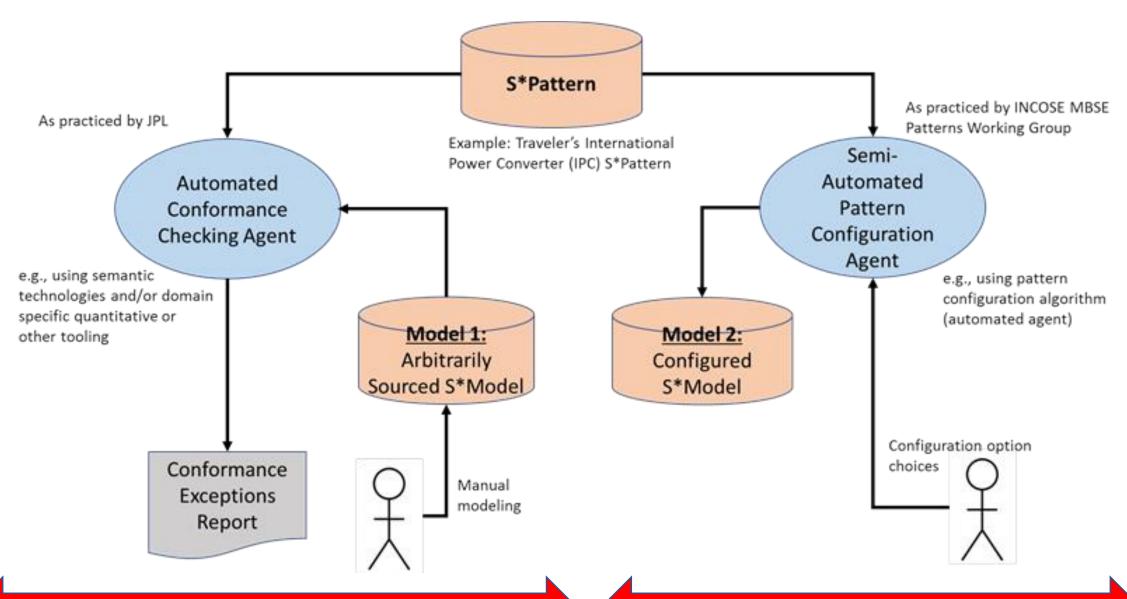
## Semantic Technologies for Systems Engineering (ST4SE)

<u>Suggested by S. Jenkins, H-P deKoning. INCOSE TPP:</u>
<a href="http://www.omgwiki.org/MBSE/lib/exe/fetch.php?media=mbse:patterns:incose\_patterns\_wg\_st4se\_project\_tpp\_v2.0\_signed.pdf">http://www.omgwiki.org/MBSE/lib/exe/fetch.php?media=mbse:patterns:incose\_patterns\_wg\_st4se\_project\_tpp\_v2.0\_signed.pdf</a>

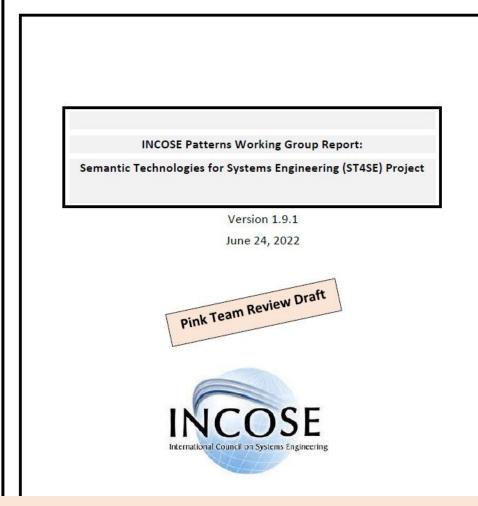
- This project combines demonstration of (1) [automated generation of consistent trustable models from trusted model-based patterns] with (2) [automated checking of human-generated models against trusted model-based patterns].
- Human beings may be the original interpreters of the meaning of models, but non-human semantic technologies have joined human interpreters of meaning.
- Information technologies that deal with model semantics (encoded meaning) include modeling <u>languages</u>, model <u>authoring tools</u>, <u>simulation</u> engines, web-based <u>semantic</u> <u>data</u> structures, and <u>query and reasoning technologies</u>.
- Semantic technologies strengthen impact of model-based semantics on engineering.
- Technical Product Plan: INCOSE distribution of data structures, not just documents.
- Interested participants can be part of evaluating utility and new distribution paradigms.

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## Semantic Technologies for Systems Engineering (ST4SE)



ST4SE Project Report: Red Team Review Draft



### Decorated Cover Copyright, Access, and Legends Project Team Contents In a Nutshell: The ST4SE Project: What Problem Are We Solving, and How? What Value to Me? 3 Report Purpose, Scope, Intended Readership 2 Background and Pre-Requisite Knowledge 2.1 INCOSE MBSE Patterns Working Group and the Value of Model-Based Patterns 2.2 Basics of Semantic Technologies, Ecosystem Models, S\*Models, and S\*Patterns 2.3 How to Learn More about Semantic Technologies 2.4 How to Learn More about S\*Models and the S\*Metamodel 2.5 How to Learn More about MBSE S\*Patterns 2.6 How to Learn More About Innovation Ecosystems 3 Summary of the Project 3.1 Consistency Management as a Paradigm for Engineering and Life Cycle Management 3.2 The Interface Pattern: Use in the Traveler Power Converter Pattern 3.3 Enhanced Generation of a Model Consistent with a Trusted Pattern 25 3.4 Enhanced Checking of a Model for Consistency with a Trusted Pattern 3.5 Teams, Scale, and Trust: Implications in the Larger Innovation Ecosystem Environment 26 4 Tooling and Technologies Utilized 4.1 Semantic Technologies Applied, Placed in the Larger Information Ecosystem 27 4.2 Modeling Languages and Representations Utilized 28 4.3 Modeling, Semantic, and Pattern Configuring Tools Utilized 5 Project Results Demonstrated 5.1 Enhanced Generation of a Model from a Trusted Pattern 5.2 Enhanced Checking of a Model Against the Same Trusted Pattern 5.3 Gaining Access to the Project's Tooling and Information 6 Observations, Conclusions, and Implications for Action 6.1 Observations During the Project 6.2 Project Conclusions 6.3 Explore and Gain from this Project: Suggested Incremental Actions You Can Take 6.4 Additional Questions for Future Work Engaging with the S\*Patterns Community Definitions 9 References 10 Document Change History INCOSE Patterns WG Report-ST4SE Project-PINK TEAM REVIEW DRAFT V1.9.1.docx

INCOSE Patterns WG Report--ST4SE Project

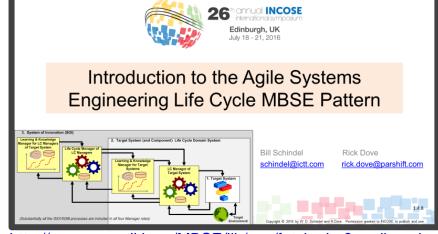
### **Pink Team Review Draft:**

https://www.omgwiki.org/MBSE/lib/exe/fetch.php?media=mbse:patterns:incose patterns wg report--st4se project--pink team review draft v1.9.1.pdf

INCOSE Patterns WG Report-ST4SE Project-PINK TEAM REVIEW DRAFT V1.9.1.docx

# Adaptive Learning Ecosystem Pattern—the Learning Ecosystem (ASELCM) Reference Framework

- Collaborating with INCOSE Agile SE WG, a <u>reference pattern</u> was contributed by Patterns WG during the two-year INCOSE study of <u>agile SE practices</u> of <u>four major organizations</u> during 2015-2017, leading to <u>four published case studies</u>. (Led by Rick Dove, Agile SE WG.)
- The original pattern (Agile SE Life Cycle Management (ASELCM) Operational Reference Pattern) was subsequently formalized by the Patterns WG as a configurable S\*Pattern in SysML, for the planning, analysis, and management of advancement in learning ecosystems for projects, enterprises, and supply chains.
- The resulting multi-layer pattern focuses on <u>leveraging Digital</u> <u>Engineering to advance performance through the paradigm</u> <u>of strengthened Consistency Management</u>.
- Those interested in participating can be a part of extension and application of this pattern in case studies of their own projects, enterprises, or supply chains, plus related tooling.



http://www.omgwiki.org/MBSE/lib/exe/fetch.php?media=mbse:patterns:is2016 intro to the aselcm pattern v1.4.8.pdf

INCOSE Agile Systems Engineering Life Cycle Management (ASELCM) Pattern

Consistency Management as an Integrating Paradigm for Digital Life Cycle Management with Learning

Including Computational Model VVUQ and Applications for Semantic Technologies

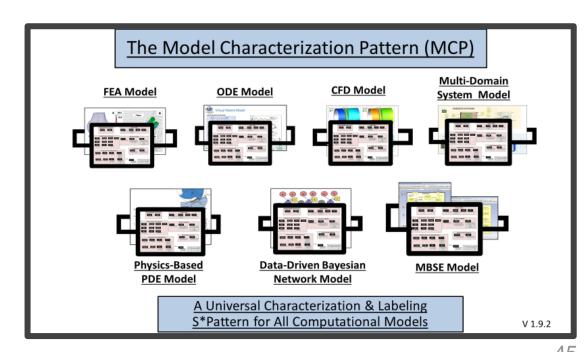
INCOSE/OMG MBSE Patterns Working Group

Bill Schind schindel@lctt.co

https://www.omgwiki.org/MBSE/lib/exe/fetch.php?media=mbse:pattern erns:aselcm\_pattern -- 44
consistency\_management\_as\_a\_digital\_life\_cycle\_management
paradigm\_v1.3.1.pdf

## Universal Model Metadata Wrapper: The Model Characterization Pattern (MCP), w/ASME VV Standards Committee & V4 Institute

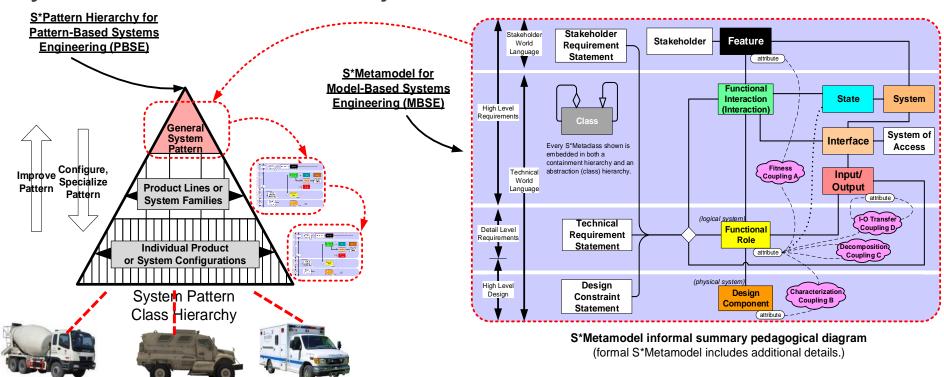
- Collaborating with ASME Standards Committee on Model Credibility, VV50
  Subcommittee, Patterns WG created a configurable pattern for representing metadata
  on any virtual model, including Machine Learning, Simulation (FEA, CFD, SD, ODE),
  MBSE, otherwise. Auto generates Reqs for models. (ASME WG led by Joe Hightower.)
- This universal metadata framework includes <u>Model Identify and Focus, Model Utility, Model</u> <u>Scope and Content, Model Credibility, Model</u> <u>Representation, and Model Life Cycle</u> Management.
- Those interested in participating can be a part of continued testing and feedback on the application of the MCP to model library organization and management, model exchanges and markets, and model life cycle credibility management.



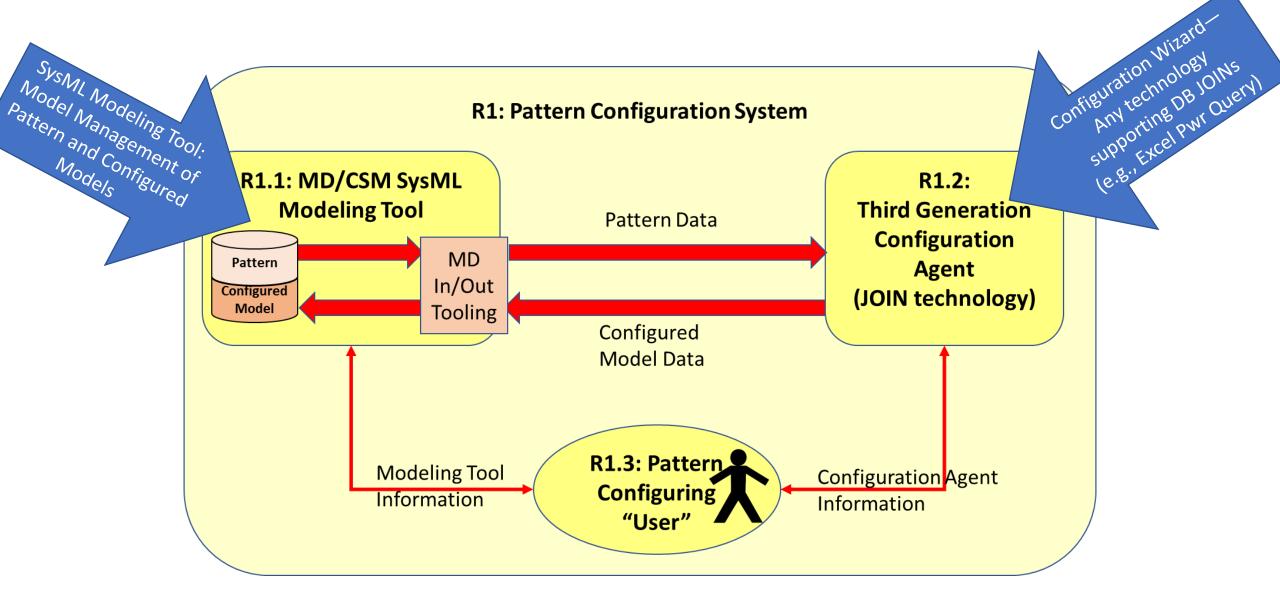
http://www.omgwiki.org/MBSE/lib/exe/fetch.php?media=mbs e:patterns:model\_characterization\_pattern\_mcp\_v1.9.3.pdf

## S\*Pattern Configuration Wizard

- Auto-generates MBSE model in SysML tool, as configuration of Pattern.
- Extendable to any modeling tool.
- Configuration algorithm encodable in any JOIN-supporting environment.
- Configurable patterns for products, enterprise ecosystems, other models.
- Currently in use in ST4SE Project, to be distributed with its deliverables.



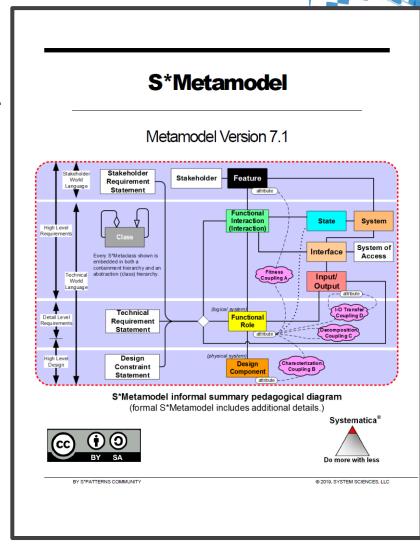
## S\*Pattern Configuration Wizard



### Minimal S\*Models— A Primer



- Introduction to S\*Metamodel & its mapping to 3rd party COTS modeling tools.
- The laws of nature which are the basis of the natural sciences are all formal descriptions of recurring patterns associated with observable phenomena.
- Finding the smallest model-based representation of those patterns has important practical as well as theoretical importance.
- The <u>practical</u> importance is reduction of unnecessary proliferation of information that is redundant and often inconsistent or conflicting.
- The <u>theoretical</u> importance is that size of minimal models is one of formal measures of (Kolmogorov) complexity.
- Independent of choices of modeling languages, tools, and methods, we want to base our representation of system patterns on the simplest framework necessary for the purposes of engineering and science over the life cycle of systems.
- This Primer is to describe the S\*Metamodel—a long-tested pattern based on the history of physical sciences and engineering, focused on the minimal information set.
- Those interested in participating can be a part of writing and review of this S\*Metamodel Primer—including examples.



This formal Metamodel Ref is not the Primer. <a href="https://www.omgwiki.org/MBSE/lib/exe/fetch.">https://www.omgwiki.org/MBSE/lib/exe/fetch.</a>
<a href="php?media=mbse:patterns:systematica\_5\_m">php?media=mbse:patterns:systematica\_5\_m</a>
<a href="etamodel-v7.1.6a.pdf">etamodel-v7.1.6a.pdf</a>

### Minimal S\*Models— A Primer

## Startup Project

S\*Models and the S\*Metamodel: A Primer

Decorated Cover

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In a Nutshell: What Are S\*Models? What Is the S\*Metamodel? What Problem Do They Solve?

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- 1 Document Purpose, Scope, Intended Readership
- 2 Motivation of the Need

Representing Systems

Observed State of Systems Engineering Practice vs. Other Engineering Disciplines

Information versus Process versus Automation

Strengthening SE Theoretical Foundations: Motivation from the Physical Sciences

The System Phenomenon

Strengthening SE Practice: Motivation from Current Practice

All Behavior in Interaction

Functions vs. Interactions

Xter tcts

Common shortcomings observed in system models

3-way and finding all the \_\_\_

FMEA

Larger Context Motivations

The Value Selection Phenomenon

Learning

Trust

ASELCM

Practical Matters: Tooling and Languages

Mapping to tools

Stronger for use in patterns

The INCOSE MBSE Patterns Working Group

3 What Is an S\*Model?

Definition of S\*Model in terms of S\*Metamodel

Agnostic and mapped

The informal Metamodel: Introduction to S\*Metaclasses and S\*Metarelationships

A simple example S\*Model

4 What is the S\*Metamodel?

The S\*Metamodel reference

More S\*Metaclasses and S\*Metarelationships

5 Tooling and Language Mapping

S\*Mapping for SysML

S\*Profile for CSM

6 A Starter Kit for S\*Modelers

7 More Example S\*Model Content

Oil Filter with FMEA etc.

8 References

What is the smallest model of a System?

S\*Methodology V1.6.1

Scientific foundations

Handbook fifth edition

See also S\*Patterns Primer

See also 5 Patterns Print

S\*MTM Doc

Downloadable profile

S\*Pattern Primer

SE Handbook 5th edition

WG web site

- Outline for Primer
- Join this project!
- Good way to learn about MBSE, S\*Models, and the S\*Metamodel.

# S\*Patterns Primer (second edition)



- The Patterns WG generated an introduction and overview of pattern-based methods and their relationships with other subjects—this was several years ago and before the emergence of newer INCOSE Tech Ops approaches to INCOSE Technical Product "primers" on various subjects supported by the working groups.
- This project is concerned with recasting the earlier publication in the form of an updated "Primer" on model-based patterns and related subjects.
- Those interested in participating can be a part of review of the earlier document and newer INCOSE primers, regeneration of an updated primer form asset, or review of the resulting document for submission as a Technical Product.



### Existing (first) edition

MBSE Methodology Summary:

Pattern-Based Systems Engineering (PBSE), Based On S\*MBSE Models

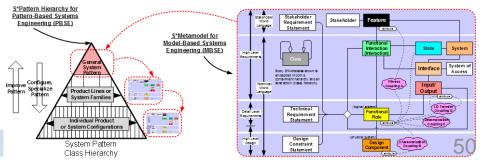
### **Document Purpose**

This document is a methodology summary for Pattern-Based Systems Engineering using S\*MBSE models. The material below, resulting from Patterns Challenge Team review, feedback, and related updates, is for contribution to the INCOSE-maintained on-line directory "MBSE Methodology: List of Methodologies and Methodos".

The current content of that on-line directory may be found at http://www.omgwiki.org/MBSE/doku.php?id=mbse:methodology#mbse\_benchmarking\_survey

The sectional structure of the following sections conforms to the standard summary outline template used by the referenced methodology directory. The typical methodology descriptions in that directory are currently summaries, not detailed "how to" manuals, for each methodology.

http://www.omgwiki.org/MBSE/lib/exe/fetch.php? media=mbse:patterns:pbse\_extension\_of\_mbse--methodology\_summary\_v1.6.1.pdf



S\*Metamodel informal summary pedagogical diagran

# S\*Patterns Primer (second edition)

Startup Project

- Outline for Second Edition
- Join this project!
- Good way to learn about MBSE Patterns.
- Be a Reviewers or Writer.
- Second Edition—
   Restructures as a Primer

S\*Patterns: A Primer

Decorated Cover

Copyright, Access, and Legends

In a Nutshell: What Are S\*Patterns? What Problems Do They Solve?

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- 2 Requisite Background

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3 Patterns and the History of Science and Engineering

Patterns in General

S\*Patterns

Heritage of Patterns in Engineering

Heritage of Patterns in Physical Sciences; System Science Goal

Architectural Frameworks, Ontologies, Reference Models, Platforms, Families, Product Lines

Patterns, Configurations, Compression, Specialization

Distillation and Representation of Learning

Group Learning and Accessibility

Trust in Models; Group Trust

Impact on System Life Cycle Processes

Applications to Date

4 Using S\*Patterns

Configuration versus Specialization

A Simple Example

Creating and Updating S\*Patterns

5 Tooling and Language Mapping

S\*Metamodel Mapping

S\*Profile for CSM

Configuration Wizard

Example Using the Configuration Wizard

- 6 A PBSE Starter Kit
- 7 More Example S\*Pattern Content

Oil Filter with FMEA etc.

8 References

What is the smallest model of a System?

S\*Methodology V1.6.1

Scientific foundations

Handbook fifth edition

See also S\*Patterns Primer

S\*MTM Doc

# ASME Guideline for Managing Credibility of Models for Adv. Manufacturing, w/ASME VV50 Standards Working Grp.

- ASME VV50 Standards-writing project supported by INCOSE began 2016.
- Combining lessons of computational model VVUQ with lessons of MBSE model learning and credibility, supported by model metadata pattern.
- Balloting in 2022.

Verification and Validation Interactions with the Model Life Cycle:
Status of a VV50 Working Group

Bill Schindel, ICTT System Sciences, schindel@ictt.com on behalf of

Joe Hightower, The Boeing Company <u>joe.c.hightower@boeing.com</u>, working group chair Gordon Shao, NIST, <u>guodong.shao@nist.gov</u>, working group vice-chair

ASME Virtual Symposium on Verification and Validation, May 19-20, 2021 https://www.omgwiki.org/MBSE/lib/exe/fetch.php?medi a=mbse:patterns:model\_life\_cycle\_working\_group\_stat us\_v1.2.5.pdf

# AIAA Aerospace Digital Twins Case Studies Publication and AIAA Aerospace Digital Thread Position Publication— Supported by INCOSE ASELCM Reference Pattern AIAA-INCOSE Collaboration producing Aerospace Digital Twin

and Aerospace Digital Thread references, based on ASELCM Pattern

AIAA DEIC

DGE-02: Report on the Digital Twin Implementation Paper

### Panel Chairs:

John Matlik (Rolls Royce Corporation) – john.f.matlik@rolls-royce.com Olivia Pinon Fischer (Georgia Institute of Technology) – olivia.pinon@asdl.gatech.edu

AIAA SCITECH 2022 San Diego, CA January 3<sup>rd</sup>, 2022

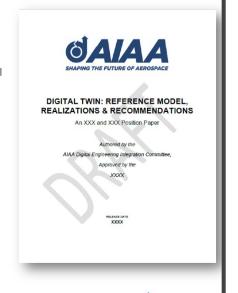
AMERICAN INSTITUTE OF AERONAUTICS AND ASTRONAUTICS | AIAA.ORG



### **OUTLINE & CONTENT**

- 1. Purpose
- Articulate the need for such paper
- 2. Descriptive Reference Model for Digital Twins
  - Provide a generic reference model and framework (INCOSE's Agile Systems Engineering Life Cycle Management (ASELCM) Pattern) for describing how Digital Twins integrate with the broader digital enterprise
- 3. Summary of Realization Case Studies
  - Provides context for demonstrating specific instance of the reference model
  - Industry prioritized case studies for Space, Air & Ground
- 4. Summary of ASELCM Applications
  - Synthesize how the generic reference model supports the various use case applications
- 5. Recommendations & Next Steps
  - Stay consistent with & integrate "recommendations/next steps" agreed as part of the AIA/AIAA Digital Twin Position Paper
- 6. Appendices
  - Full descriptions of the 7 use cases

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# AIAA Aerospace Digital Twins Case Studies Publication and AIAA Aerospace Digital Thread Position Publication— Supported by INCOSE ASELCM Reference Pattern

AIAA-INCOSE Collaboration producing <u>Aerospace Digital Twin</u> and <u>Aerospace Digital Thread</u> references, based on ASELCM Pattern

# Report on the AIAA DEIC Digital Thread Position Paper: Generic Reference Model Section Summary

Bill Schindel, schindel@ictt.com
Digital Thread Subcommittee
Aviation Forum, Chicago, 30 June 2022

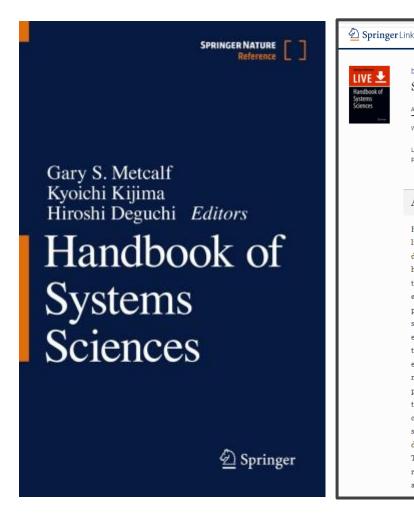
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V1.1.3



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## Handbook of System Sciences, for ISSS via Springer--Chapter: "Patterns in Science and Engineering", w/ISSS





- ISSS Reference
   Textbook project
   supported by Patterns
   Working Group.
- Chapter on "System Patterns in Engineering and Science"
- An ISSS-INCOSE effort.

# Handbook of Model-Based Systems Engineering, Madni & Augustine, eds, Springer,

Chapter: "MBSE Patterns".

 Generation of "Pattern-Based Methods and MBSE" chapter for new Handbook of Model-Based Systems Engineering.

• Editors: A. Madni and N. Augustine.

Pattern-Based Methods and MBSE

AU'

### Proof copy in production

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	Introduction	
	MBSE Pattern Concept	
	Expanded Perspective and Organization of Chapter	
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•	S*Models and S*Patterns	13
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	INCOSE Innovation Ecosystem Reference Pattern	2
,	Model Characterization Pattern: Universal Model Metadata Reference Pattern	2
	Illustrative Examples	3
	Chapter Summary	3
1	Impact on Practice, Education, and Research	3
	Impact on the Theoretical Foundations of Systems Engineering	3
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### Abstract

Patterns are recurring regularities, having fixed and variable parts, across engineered systems, systems of engineering, production, distribution, and sustainment, as well as the natural world. Ranging from concrete patterns of engineered product lines to abstract patterns behind architectural frameworks, reference models, ontologies, and general or domain-specific languages, patterns are implicitly involved in all MBSE practice. Methods reported in this chapter exploit the power of explicit MBSE patterns, using the leverage of acquired knowledge to speed processes, reduce rediscovery and error, and lower risk.

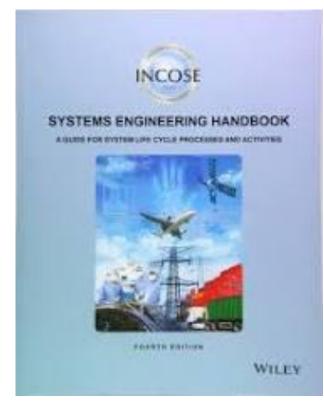
W. D. Schindel (M)

3 ICTT System Sciences, Terre Haute, IN, USA e-mail: schindel@ictt.com

© Springer Nature Switzerland AG 2022
A. Madni et al. (eds.), Handbook of Model-Based Systems Engineering, https://doi.org/10.1007/978-3-030-27486-3 73-1

## INCOSE SE Handbook, 5th Ed., for INCOSE, D. Contributed invited material on ASELCM Pattern, Pattern-Based Methods, and S\*Metamodel

- The Patterns Working Group is contributing invited content on <u>pattern-based methods</u> to the INCOSE SE Handbook, 5<sup>th</sup> edition project, now in generation.
- The structure of the 5<sup>th</sup> Edition of the SE Handbook is re-architected compared to past editions, based on progress and needs of the community.
- Those interested in participating also contributing to review of the related handbook material during defined project phases, as the overall SE Handbook 5<sup>th</sup> Edition progresses during 2021-2022.
- Reviews held during IW2021 and IW2022.
- Overall project is led by INCOSE Handbook Editorial Team, chaired by Dave Walden.



Current (4<sup>th</sup>)
Edition

# INCOSE Vision 2035 contributions, from SE Theoretical Foundations Project

- The Patterns Working Group provided invited content on <u>SE</u> <u>Theoretical Foundations</u> for the <u>INCOSE Vision 2035</u> publication project, completed for IW2022.
- Publication project led by editorial team chaired by S. Friedenthal.
- Material drawn from the ongoing SE Theoretical Foundations Project of the Patterns Working Group.
- Continued participation in this project invited by the working group.



http://www.omgwiki.org/MBSE/lib/exe/fetch.php?media=mbse:patter ns:science\_math\_foundations\_for\_systems\_and\_systems\_engineeri ng--1 hr awareness v2.3.2a.pdf

Bill Schindel, ICTT System Sciences, schindel@ictt.com



Implications for Future SE Practice, Education, Research:

### SE Foundation Elements

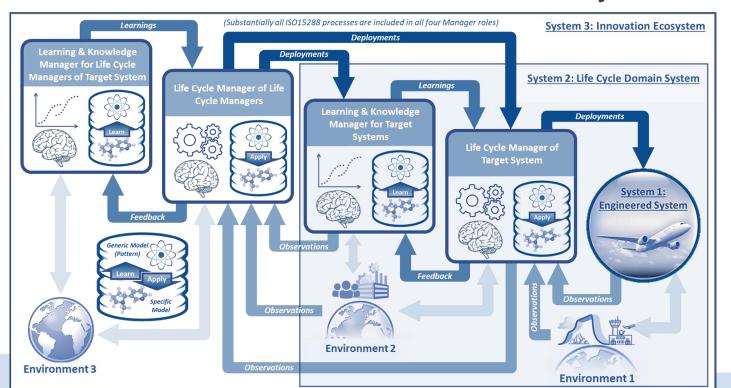
Discussion Inputs to INCOSE Vision 2035 Theoretical Foundations Section

to publish 58

# INCOSE INSIGHT, Digital Engineering Issue, March, 2022



- Contributed invited article: "Realizing the Value Promise of Digital Engineering: Planning, Implementing, and Evolving the Ecosystem"
- Based on the INCOSE ASELCM Ecosystem Pattern:



F. Salvatore and T. Gilbert, special issue editors

# INCOSE INSIGHT, Digital Engineering Issue, March, 2022



Related IS2022 paper will be presented Wed, June 29.

## INSIGHT

This Issue's Feature:

### **Digital Engineering**

Digital Thread Exploration in Syndeia shows SynMt v2 model elements accessed via standard REST/HTTP API

Vehicle mass requirement (SynMt v2)

Vehicle mass requ

Hustration credit: from the article Systems Modeling Language (SysML vZ) Support for Digital Engineering by Manas Bajal, Sanford Priedenthal, and Ed Seldewitz. (see page 18)

MARCH 2022 VOLUME 25/ISSUE



Realizing the Value Promise of Digital Engineering: Planning, Implementing, and Evolving the Ecosystem

William D. Schindel, schindel@ictt.com

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### ABSTRACT

Gaining the benefits of Digital Engineering is not only about implementing digital technologies. The Innovation Ecosystem is a system of systems in its own right, at least partly engineered, subject to the risks and challenges of evolving socio-technical systems. This article summarizes an aid to analyzing and understanding, planning, implementation, and ongoing improvement of the Innovation Ecosystem or its components. It is based on a generic ecosystem analysis reference model with particular focal viewpoints. It is represented as a configurable model-based formal pattern and the INCOSE MISE Patterns Working Group initially applied it in a related INCOSE collaboration project led by the Agile Systems Engineering Working Group. Users of the resulting framework subsequently elaborated and applied aspects in the context of a wide variety of commercial and defense ecosystems across different domains. While connecting to several current and historical contexts, it is particularly revealing of Digital Engineering's special promises. By explicating the recurrent theme of Consistency Management that underlies all historical innovation, it enhances our understanding of historical as well as future engineering and life cycle management. This includes the ecosystem preparation of internal and supply chain human and technical resources to effectively consume and exploit digital information assets, not just create them. The ecosystem model carries its own representation of enhanced capability implementation by generation of agile release train increments, along with evolutionary steering based on feedback and group learning.

■ KEYWORDS: digital ecosystem; digital engineering; digital thread; digital twin; model-based collaboration; mbse

### INTRODUCTIO

any large-scale human endeavors have grown up and proliferated through the evolutionary forces of large-scale interactions and selection processes; however, as interacting systems of systems, they have not been consciously human engineered in the traditional sense. Human-performed systems of innovation include interacting elements such as competitive markets, scientific research, engineering, production, distribution, sustainment, and regulatory processes, and other life cycle management familiar to the systems engineering community (ISO 2015), (INCOSE 2015). In the natural world, systems of innovation provide a much longer history for discovery and study than the more recent human-performed cases.

The term "ecosystem," borrowed

from the life sciences, has become more frequently applied to label the human-performed case, out of recognition of the vast extent, complexity, and dynamic evolution of the human-performed cases. The subject of this article is the formal INCOSE Innovation Ecosystem Reference Model, configurable across diverse specific cases. (Since this article is about a formal reference model, terms which are modeled class names from that reference model appear in title case as they appear in the named model components.)

named model components.)

The engineering community is certainly not without high value historical models of at least portions of the human-performed Innovation Ecosystem. The above-referenced ISO standard and INCOSE. Handbook, the ubiquitous "Vee" model, DoD and enterprise-specific models, new

model-based standard efforts to describe the Model-Based Enterprise, and others provide vital guidance. Out of respect for those historical assets and the importance of building upon them, we accommodate them within and mate them up with the larger-scale Innovation Ecosystem reference model's conferentations referenced in this article.

Why is an ecosystem-level model needed? Smaller scale models inform teams about the work that they must perform, coordinate flows of information, plan information systems and other purposes. Is there really a need for an ecosystem level reference? Do our innovation ecosystems work well enough, and do we understand them well enough?

Ecosystem-level efforts and issues are arising that challenge our grouplevel abilities to effectively understand





### Realizing the Promise of Digital Engineering: Planning, Implementing, and Evolving the Ecosystem

William D. Schindel, ICTT System Sciences

<u>schindel@ictt.com</u>

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Abstract. Gaining benefits of Digital Engineering is not only about implementing digital technologies. An ecosystem for innovation is a system of systems in its own right, only partly engineered, subject to risks and challenges of evolving socio-technical systems. This paper summarizes an aid to planning, analyzing, implementing, and improving innovation ecosystems. Represented as a configurable model-based reference pattern used by collaborating INCOSE working groups, it was initially applied in targeted INCOSE case studies, and subsequently elaborated and applied to diverse commercial and defense ecosystems. Explicating the recurrent theme of Consistency Management underlying all historical engineering, it is revealing of Digital Engineering's special promise, and enhances understanding of historical as well as future engineering and life cycle management. It includes preparation of human and technical resources to effectively consume and exploit digital information assets, not just create them, capability enhancements over incremental release trains, and evolutionary steering using feedback and group learning.

Keywords: digital ecosystem; digital engineering; digital thread; digital twin; collaboration; MBSE

### Introduction

Many large-scale human endeavors have grown up and proliferated through the evolutionary forces of large-scale interactions and selection processes; however, as interacting systems of systems, they have not been consciously human-engineered in the traditional sense. Human-performed systems of innovation include interacting elements such as competitive markets, scientific research, engineering, production, distribution, sustainment, and regulatory processes, and other life cycle management familiar to the systems engineering community (ISO 2015), (INCOSE 2015). In the natural world, systems of innovation provide a much longer history for discovery and study than the more recent human-performed cases (Schindel 2013). For this paper's interest in human-performed cases for human use, we define "innovation" as delivery of significantly increased stakeholder value (Schindel, Peffers, et al 2011).

The term "ecosystem", borrowed from the life sciences, has become more frequently applied to label the human-performed case, out of recognition of the vast extent, complexity, and dynamic evolution of the human-performed cases. Systems engineers less familiar with MBSE details are encouraged to view this approach as a systems view of that ecosystem and systemic impacts of information, not the details of models. The descriptive backbone of this article is the formal INCOSE Innovation Ecosystem Reference Model, configurable across diverse specific cases. (Since this paper is about that formal reference model, terms which are modeled class names from that reference model are shown in title case as they appear in the named model components.)

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# Discussion of additional and future interests of attendees

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  - Inward-facing (incose.org): <a href="https://www.incose.org/incose-member-resources/working-groups/transformational/mbse-patterns">https://www.incose.org/incose-member-resources/working-groups/transformational/mbse-patterns</a>



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