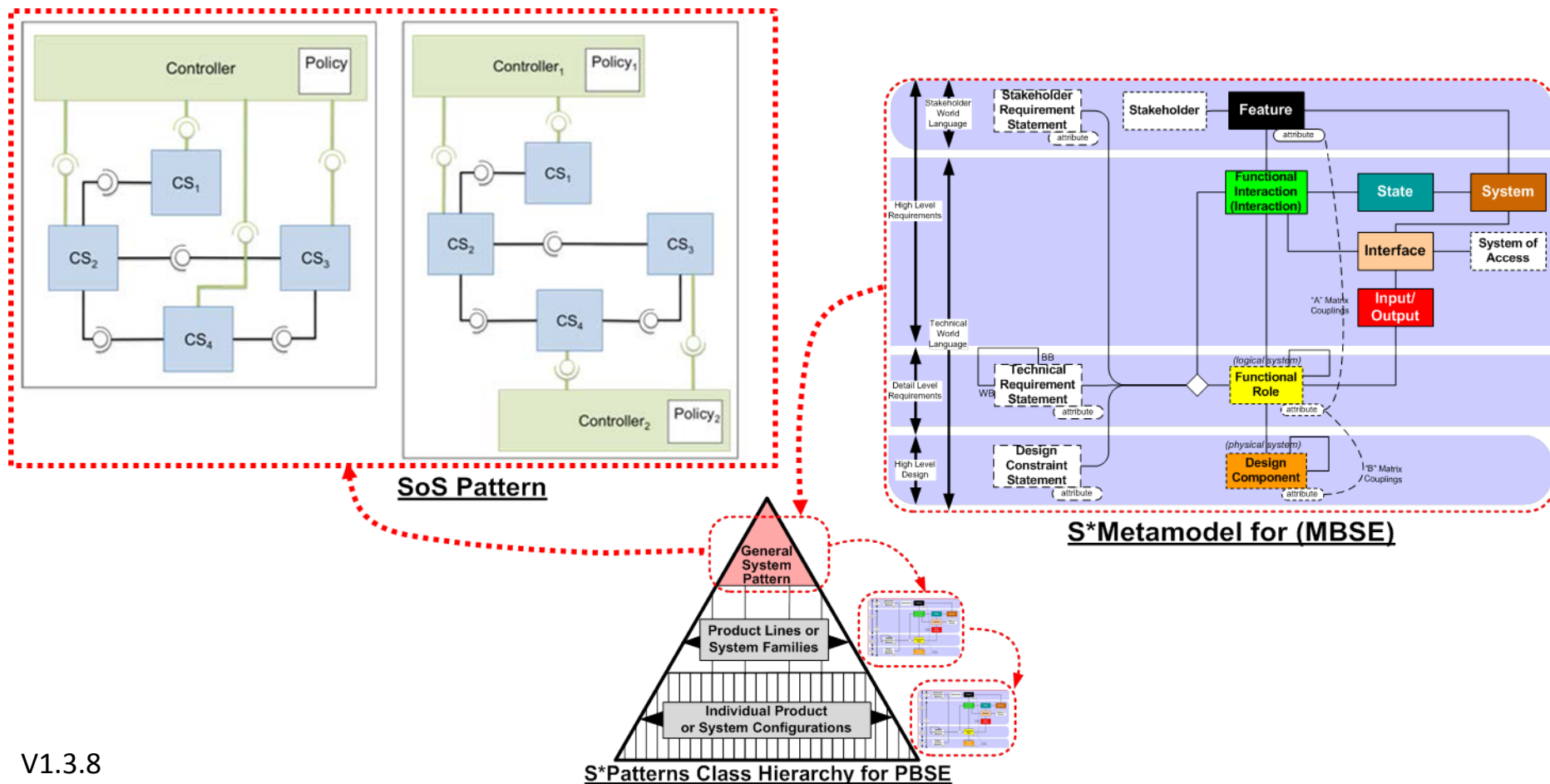


A Joint Workshop by:

- INCOSE Patterns Working Group
- INCOSE Systems of Systems Working Group

Patterns in Systems of Systems



Contents

- Workshop motivation, background, and objectives
- Agenda / time line

- Workshop introduction
- Introduction to Systems of Systems
- Introduction to S*Patterns, as applicable to Systems of Systems
- Teams Break-Out Session
- Plenary Discussion

- References

- Attachments:
 - Break out session materials
 - Workshop feedback materials

Motivation:

- Patterns have been very useful in other communities as a mechanism to identify, structure and share information and reusable products.
- Patterns are also fundamental to understanding system phenomena.

Working Group Background:

- The INCOSE Systems of Systems Working Group is several years into exploration of Systems of Systems, including principles and examples of SoS Patterns^{1,2}.
- The INCOSE Patterns Working Group is several years into exploration of S*Patterns, representing MBSE models of systems across domains, using the S*Metamodel^{3,4}.

Objectives of this Workshop:

- This workshop provides a combined perspective, beginning to illustrate SoS Patterns using the S*Metamodel.
- Start the process of collecting helpful information on patterns for SoS engineers.
- Begin building a community to develop and support SoSE patterns.
- Attendees will have the opportunity to compare their own experiences with these ideas, identifying key issues and ideas of future interest.

1. <http://www.incose.org/docs/default-source/Working-Groups/System-of-Systems/sos-wg-presentation-oct-2015.pptx?sfvrsn=0>
2. <http://www.incose.org/ChaptersGroups/WorkingGroups/processes/system-of-systems>
3. <http://www.omgwiki.org/MBSE/doku.php?id=mbse:pbse>
4. <http://www.omgwiki.org/MBSE/doku.php?id=mbse:patterns:patterns>

Workshop Agenda and Time Line

| Workshop Session | Time | WG Lead |
|--|----------------------|----------------|
| Introduction, review of workshop objectives and agenda | 13:30 – 13:40 | Joint |
| Introduction to Systems of Systems | 13:40 – 14:20 | SoS WG |
| S*Patterns and their Application to SoS | 14:20 – 15:00 | Patterns WG |
| <i>IW-Wide Break</i> | <i>15:00 - 15:30</i> | |
| Structured interactive small group breakout sessions—to brainstorm and discuss suggestions | 15:30 – 17:00 | Breakout Teams |
| Plenary discussion, reflecting on previous work and plans for potential future activities | 17:00 – 17:30 | Plenary |
| <i>Adjourn</i> | <i>17:30</i> | |

Introduction to
Systems of Systems

**Systems of Systems
Working Group**

Topics

- **Definitions**
- **Characteristics**
- **SoS Types**
- **Comparing Systems with SoS**
- **Implications for Systems Engineering**
- **Challenges: “SoS Pain Points”**
- **Pain Points and Patterns**

System of Systems

A set or arrangement of systems that results when **independent and useful systems** are integrated into a larger system that delivers unique capabilities

Systems of Systems Engineering

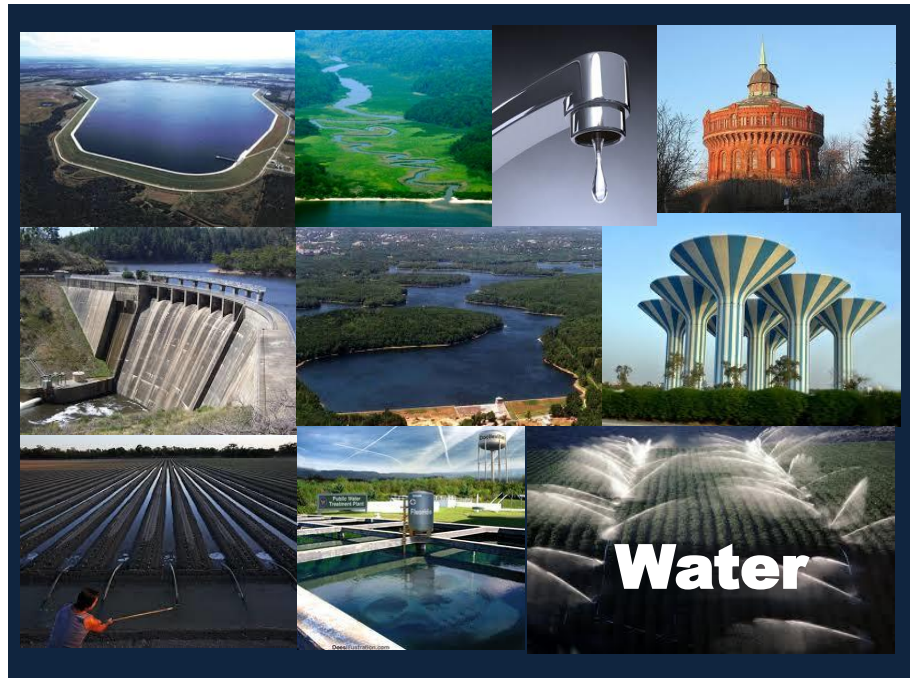
The process of **planning, analyzing, organizing, and integrating** the capabilities of a mix of existing and new systems into a system-of-systems capability that is greater than the sum of the capabilities of the constituent parts

Definitions

| Source | Definition |
|---------------------------|---|
| SE Body of Knowledge | A SoS is an integration of a finite number of constituent systems which are independent and operatable , and which are networked together for a period of time to achieve a certain higher goal. (Jamshidi 2009) |
| INCOSE SE Handbook | [A] system-of-interest whose elements are managerially and/or operationally independent systems . These interoperating and/or integrated collections of systems produce results unachievable by the individual systems alone. |
| Draft ISO 15288 SoS Annex | A system of systems (SoS) is a system-of-interest (SOI) whose elements are themselves systems. A SoS brings together a set of systems for a task that none of the systems can accomplish on its own . Each constituent system keeps its own management, goals, and resources while coordinating within the SoS and adapting to meet SoS goals. |
| US DoD SoS SE Guide | A set or arrangement of systems that results when independent and useful systems are integrated into a larger system that delivers unique capabilities. |



Energy



Water




Air Transportation



Missile Defense

Investigations in to SoS SE for Defense & Beyond

Systems Engineering Guide for Systems of Systems



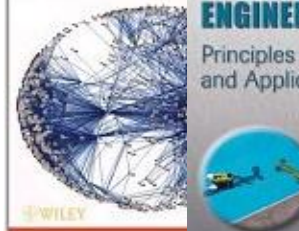
Version 1.0
August 2008

Director, Systems and Software Engineering
Deputy Under Secretary of Defense (Acquisition and Technology)
Office of the Under Secretary of Defense
(Acquisition, Technology and Logistics)

Wiley Series in System Engineering and Management • Analysis & Design Series Editor

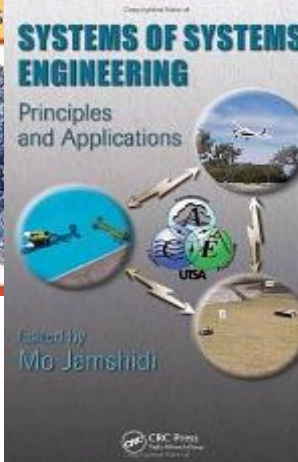
SYSTEM OF SYSTEMS ENGINEERING
Innovations for the 21st Century

Edited by
MO JAMSHIDI




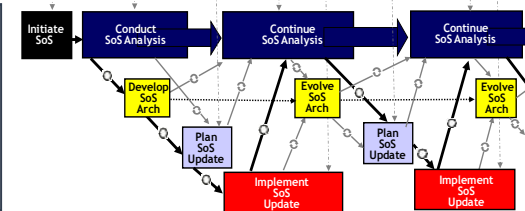
Descriptive Series of

SYSTEMS OF SYSTEMS ENGINEERING
Principles and Applications



Edited by
Mo Jamshidi

An Implementable View of System Engineering for Systems of Systems

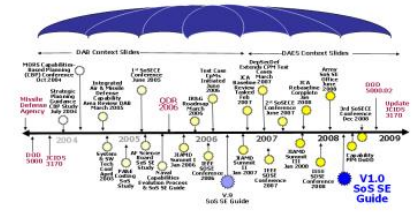
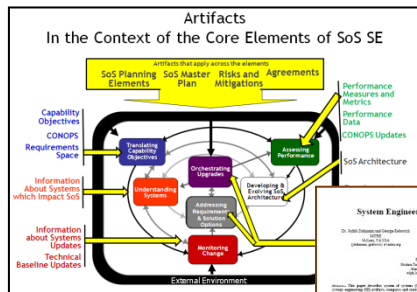
DAU Defense Acquisition University

Systems Engineering for Systems of Systems

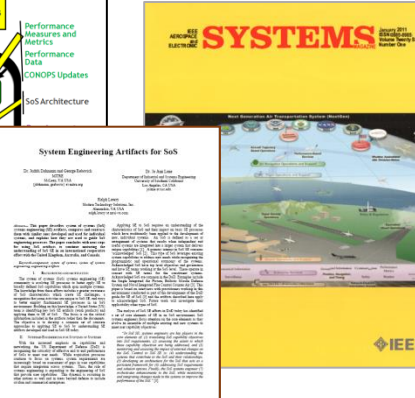
- Course Overview
- SoS in the DoD Today
 - Introduction
 - Evolving DoD Perspective on SoS
- Definition and types of SoS
- Comparing Systems and SoS
- Core Elements of SoS SE
- Applying Basic SE Processes to SoS
- SE Planning for SoS
- Emerging principles for SoS SE
- Summary

Evolving DoD Perspective on SoS

Over the past five years, the DoD has begun addressing aspects of SoS through a variety of approaches, often driven by policy direction through the Quadrennial Defense Reviews (QDRs). The chart below displays a timeline of SoS related DoD activities. The specifics are of less importance here than the fact that through a variety of initiatives the DoD has been exploring ways to address the growing reality of SoS to meet war fighter needs.

SYSTEMS ENGINEERING ARTIFACTS FOR SoS



IEEE

BKCASE

page discussion view source history

Systems of Systems (SoS)

System of systems engineering (SoSE), while not a new discipline, is a Century (Jamshidi 2009a). While systems engineering is a fairly established general, SoSE requires considerations beyond those usually associated

quick links

- Main Page
- Note to Reviewers
- Reading the SEBoK
- Acknowledgements
- Copyright Information

outline

- SEBoK 0.5 Outline

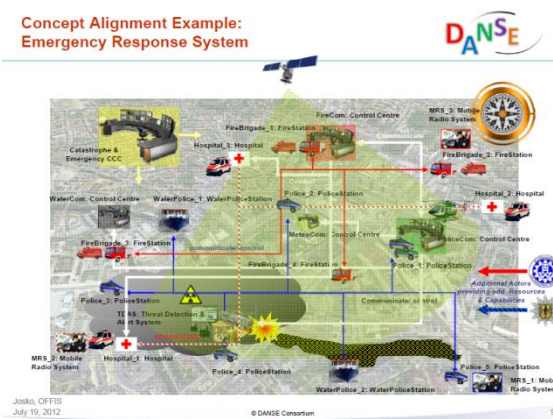
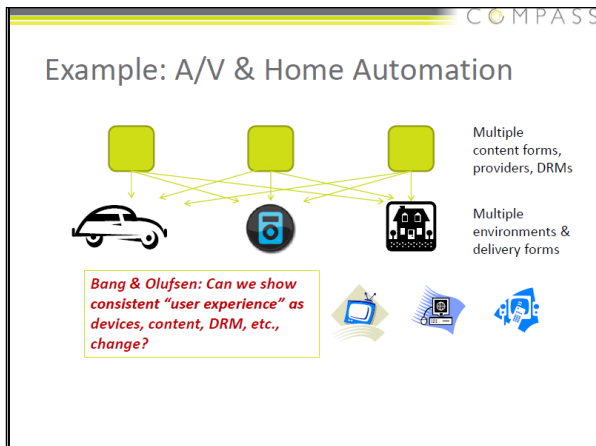
Contents [hide]

- 1 Topics
- 2 Definition and characteristics of Systems of Systems
- 3 Types of SoS
- 4 Emergence
- 5 Application domains and the difference between System of System Engineering
- 6 References
- 6.1 Citations

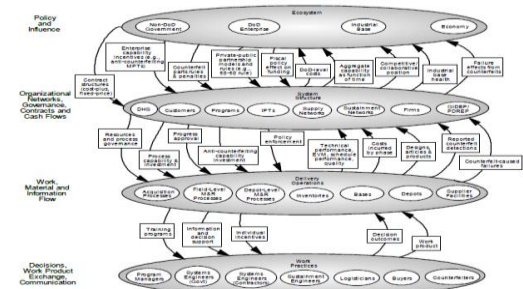
Maier SoS Characterization

- Maier (1998) postulated five key characteristics of SoS:
 - Operational independence of component systems
 - Managerial independence of component systems
 - Geographical distribution
 - Evolutionary development processes
 - Emergent behavior

Scale and Scope of SoS

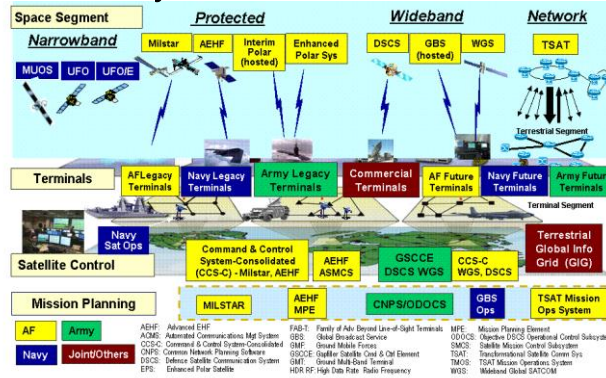



Enterprise Systems Analysis
 Principal Investigator: Michael Pennock
 Stevens Institute of Technology



SoS Domains in Defense

Military Satellite Communications



Tactical Vehicle

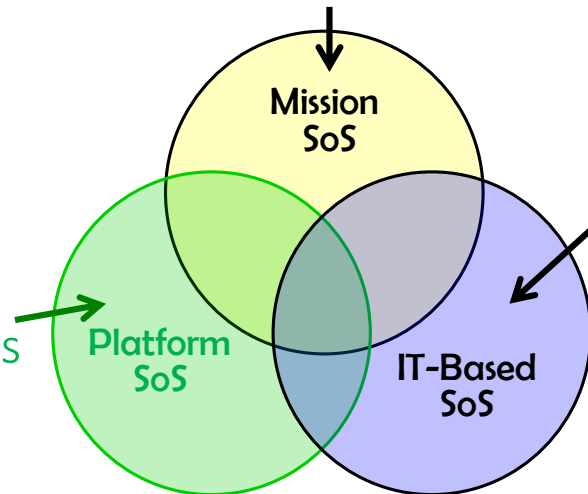


Platforms

A military platform (e.g. ship, aircraft, satellite, ground vehicle) equipped with independent systems (e.g. sensor, weapons, communications) needed to meet platform objectives

Missions

Sets of systems working together to provide a broader capability or mission



Operations Center



Information Technology

Networked information systems to support operations within or across platforms or systems to meet mission or capability objectives

SoS Types

| Type | Definition |
|----------------------|---|
| Directed | Directed SoS are those in which the SoS is engineered and managed to fulfill specific purposes. It is centrally managed during long-term operation to continue to fulfill those purposes as well as any new ones the system owners might wish to address. The component systems maintain an ability to operate independently, but their normal operational mode is subordinated to the centrally managed purpose. |
| Acknowledged | Acknowledged SoS have recognized objectives, a designated manager, and resources for the SoS; however, the constituent systems retain their independent ownership, objectives, funding, development, and sustainment approaches. Changes in the systems are based on cooperative agreements between the SoS and the system. |
| Collaborative | In collaborative SoS, the component systems interact more or less voluntarily to fulfill agreed-upon central purposes. |
| Virtual | Virtual SoS lacks a central management authority and a centrally agreed-upon purpose for the system of systems. Large-scale behavior emerges—and may be desirable—but this type of SoS relies upon relatively invisible, self-organizing mechanisms to maintain it. |

- Many SoS exist but are **not recognized** and develop and evolve without benefit of SE
- Types apply when the SoS is **recognized** and treated as an SoS
- In reality, most actual SoS are a combination of these types

Differences Between Systems and SoS as They Apply to SE

| | Systems Engineering | Systems of Systems Engineering |
|--|--|---|
| Management & Oversight | | |
| System | Physical engineering | Socio-technical management and engineering |
| Stakeholder Involvement | Clear set of stakeholders | Multiple levels of stakeholders with mixed and possibly competing interests |
| Governance | Aligned management and funding | Added levels of complexity due to management and funding for both SoS and systems; SoS does not have control over all constituent systems |
| Operational Focus (Goals) | | |
| Operational Focus | Designed and developed to meet common objectives | Called upon to meet new SoS objectives using systems whose objectives may or may not align with the SoS objectives |
| Implementation | | |
| Acquisition/Development | Aligned to established acquisition and processes | Cross multiple system lifecycles across asynchronous acquisition and development efforts, involving legacy systems, developmental systems, and technology insertion |
| Process | Well-established | Learning and Adaptation |
| Test and Evaluation | Test and evaluation of the system is possible | Testing is more challenging due to systems' asynchronous life cycles and given the complexity of all the parts |
| Engineering and Design Considerations | | |
| Boundaries and Interfaces | Focuses on boundaries and interfaces | Focus on identifying systems contributing to SoS objectives and enabling flow of data, control and functionality across the SoS while balancing needs of the systems OR focus on interactions between systems. Difficult to define system-of-interest |
| Performance and Behavior | Performance of the system to meet performance objectives | Performance across the SoS that satisfies SoS use capability needs while balancing needs of the systems |
| Metrics | Well defined (e.g. INCOSE handbook) | Difficult to define, agree, and quantify |

SoS Pain Points



2016
international workshop
Los Angeles, CA, USA
January 30 - February 2, 2016

SoS Authority

What are effective collaboration patterns in SoS?



Leadership

What are the roles and characteristics of effective SoS leaders?

Capabilities & Requirements

How can SE address SoS capabilities and requirements?

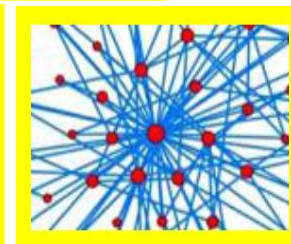
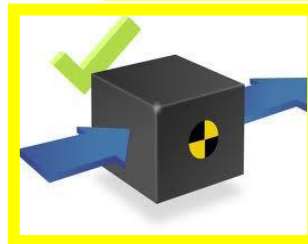


Constituent Systems

What are effective approaches to integrating constituent systems?

Testing, Validation & Learning

How can SE approach SoS validation, testing, and continuous learning in SoS?



SoS Principles

What are the key SoS thinking principles?

Autonomy, Interdependencies & Emergence

How can SE address the complexities of interdependencies and emergent behaviors?

Challenges and Opportunities

SoS Authorities

- **SoS have been characterized in terms of these authority relationships (SEBoK 1.0)**
 - Directed
 - Acknowledged
 - Collaborative
 - Virtual
- **In defense applications**
 - **Authority conflicts** often dominate discussion of SoS
 - Focus on how to **legitimately arbitrate** these opposing forces to balance the values of the systems with those of the SoS
- **In non-defense contexts**
 - **Same issues** can prevail but without the larger organizational constraints
 - Focus is on creation of the **incentives** and development environment which allow the systems to proceed to meet their own objectives while working cooperatively to support broader objectives



What are effective collaboration patterns in SoS?

- **Leadership issues implied in the SoS authority pain point**
 - **Lack of structured control** assumed by SE for systems faces a void, calling for alternatives to provide coherence and direction, including influence and incentives
 - Without the type of traditional top down control, there are clear challenges for application of SE at the SoS level
 - An issue in both defense and non-defense
- **Increased discussion about organizational leadership skills as a key element in SE effectiveness**
 - Especially as systems have become more **complex** as has the SE environment
- **SoS organizational and technical complexity -- multiple independent stakeholders with their own interests and independence -- makes the role of leadership in SoS even more important**



What are the roles and characteristics of effective SoS leaders?

Constituent Systems (1 of 2)

- **Coordination and management of multiple independent constituent systems in SoS**
 - Legacy systems which “... **not configured or managed to allow insertion** into the over-all system of systems. This creates interoperability concerns between the older and newer systems.”
 - Managerial and evolutionary independence can mean that “Constituent systems change in response to the perceived goals for that system, usually with **little regard for the impact on SoS** goals or behaviors.”
- **Risks of coordinated constituent system SoS support beyond data exchange**
 - “In the cases where systems are owned/operated by different organizations ... the systems may transfer data and information reliably between systems (if you’re lucky), but **different processes, cultures, working practices** between different participating organizations can lead to problems.”



What are effective approaches to integrating constituent systems?

Constituent Systems (2 of 2)

- Poses core technical issues for SoS
 - Systems identified for the SoS **be limited** in the degree to which they can support the SoS initially and their **commitments** to other users may mean that they may not be compatible with the SoS over time
 - Risk of **mismatch** in understanding the action or data provided by one system to the SoS if the systems context differs from that of the SoS
 - Impact on the **architecture** for the SoS which is essentially an overlay to these systems providing the framework for their cooperative activity and evolution over time (Ref SEBOK 1.0 SoS)
 - Implications may be felt in **unpredictable SoS behavior** as discuss below in technical area of autonomy and emergence.

What are effective approaches to integrating constituent systems?

Capabilities & Requirements (1 of 2)

- **The issue**

- Traditionally, SE process begins with a clear, complete set of user **requirements** and SE provides a disciplined approach to develop a system to meet these requirements.
- Typically, SoS are comprised of **multiple independent** systems with their own requirements working towards **broader capability objectives**.
- In the best case the SoS capability needs are met by the systems as they meet their own local requirements, but in many cases the SoS needs may **not be consistent** with the needs of the constituent systems.
- **In these cases, the SoS SE needs to identify alternative approaches to meeting those needs through changes to the constituent systems or additions of other systems to the SoS.**
 - This is in effect asking the systems to take on new requirements with the **SoS acting in a way as the 'user'**.



How can SE address SoS capabilities and requirements?

Capabilities & Requirements (2 of 2)

- In SoS SE, it is not useful to develop detailed requirements at the SoS level, but rather to look at user capability needs at a higher level of abstraction
 - Identify a multiple alternatives to adapt systems to meet the higher level SoS needs since the systems will each have their own **constraints** (both technical and non-technical)
 - Important for the SoS to have a wider **range of options** available since the preferred approach may not be feasible.
 - SoS capabilities may draw on a wider variety of **non-material aspects** of organizations which means that addressing SoS capability needs may go beyond adapting systems specific functionality and interfaces.

How can SE address SoS capabilities and requirements?

Autonomy, Interdependencies & Emergence

- Combining component systems into SoS produce unexpected behavior.

“Well-structured approaches for 'design for emergence' are not available.”

- Complex relationships among systems in an SoS are often poorly understood and difficult to analyze

“Systems often have **interdependencies** that are either unknown or unacknowledged. This is exacerbated by interdependencies between systems in development, a system in development and fielded systems, and fielded systems; further, this is compounded by multiple combinations of all of these.”

“We lack methods for **representing the SoS** analytically so these interdependencies can be understood, and the SE of the SoS could examine impacts of different SoS changes.”

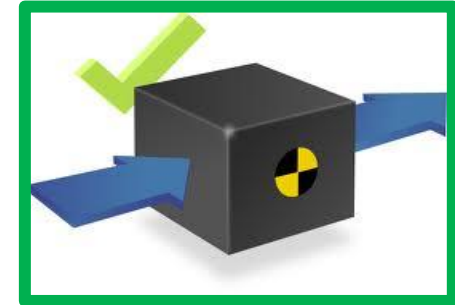
- Need for methods and tools to support the modeling and prediction of complex SoS behaviors including analysis and architecting methods

How can SE address the complexities of SoS interdependencies and emergent behaviors?



Testing, Validation & Learning (1 of 2)

- **Most SoS face issues of conducting end- to-end testing**
 - Need a clear understanding of the **SoS objectives and metrics**
 - Depending on the SoS context there may be not **funding or authority** for SoS testing.
 - With multiple constituent systems on **asynchronous** development cycles, finding ways to conduct tradition testing across the SoS can be difficult is not impossible.
 - Many SoS are large and diverse making tradition full end-to-end testing with every change in a constituent prohibitively **costly**.
 - Often the only way to get a good measure of an SoS performance is from data collected from **actual operations**.
- **Nonetheless the SoS SE team needs to ensure continuity of operation and performance of the SoS despite these challenges**



How can SE approach SoS validation, testing, and continuous learning in SoS?

Testing, Validation & Learning (2 of 2)

- These problems have been recognized and addressed in several ways
 - **Modeling and simulation** environments for addressing effects of changes on SoS performance and providing test tools for augmenting system testing to assess SoS impacts
 - **Architectures** which minimize impacts of changes in one part of the SoS on other parts and the SoS performance as a whole.
 - Methods to identify the areas which may pose greatest **risk** and focus attention on these using data from a variety of sources as well as from more traditional testing.
 - Built-in **ongoing validation** throughout SoS evolution
- Focus on approaches like incremental validation, reflecting a perspective that looks at significant learning going on over the life of an SoS

How can SE approach SoS validation, testing, and continuous learning in SoS?

SoS Principles

- Indicated were either [missing] or (needed) items for successful SoS, including:
 - [“Lack of] formalized processes”
 - [“Lack of] examples of SoS Success
 - [“SoS requires] better trust to the work flow
 - (“Keep a SoS together) - It is very important to plan, design, purchase and maintain a SoS entity based on the SoS idea.”
- **Cross cutting area – basic principles underlying other areas**
 - This area is one where progress in identifying and articulating SoS principles (‘SoS Thinking’) and examples, could have benefit to the discipline



What are the key SoS thinking principles?

Pain Points & Patterns?

SoS Authority

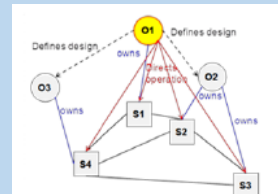
What are effective collaboration patterns in SoS?



SoS Types – T-Area-SoS Presentation

Directed SoS

- Integrated SoS built and management to fulfill specific purposes
- Centrally managed and evolved
- Component systems maintain ability to operate independently
- Normal op mode is subordinated to central purpose



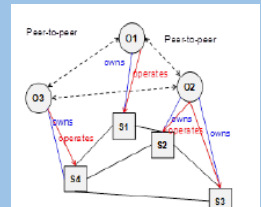
In a Directed SoS: operators O2 and O3 accept direction from O1 in terms of the specification and operation of the systems they own (O2 owns systems S2 and S3; O3 owns S4) This type of SoS is highly controlled by the central managing entity (O1).

From Draft 15288 SoS Annex

From T-Area-SoS Strategic Research Agenda

Collaborative SoS

- Component systems interact voluntarily to fulfill agreed upon purposes
- Collectively decide how to interoperate, enforcing and maintaining standards



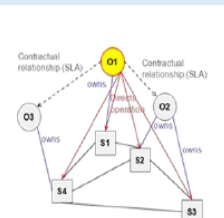
In a Collaborative SoS: there is mutual agreement to collaborate; usually covered by agreements of some form, but there is no overall managing entity; systems owners (O1, O2, O3) operate their own systems and collaborate with others to realize some shared benefit.

From Draft 15288 SoS Annex

From T-Area-SoS Strategic Research Agenda

Acknowledged SoS

- Recognized objectives, a designated manager, and resources for the SoS
- Constituent systems retain their independent ownership, management and resources



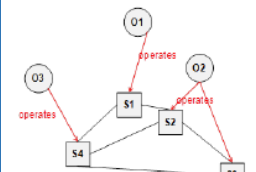
In an Acknowledged SoS: O1 directs choice of systems and operation; O2 and O3 have a contractual relationship (e.g. Service Level Agreement) with O1. In this case, the central managing entity (O1) has less control over the systems owned by O2 and O3 (S2, S3, S4) and must rely more on influence.

From Draft 15288 SoS Annex

From T-Area-SoS Strategic Research Agenda

Virtual SoS

- Lack a central management authority
- Lack of agreed upon purpose
- Emerging behaviors that rely upon relativity invisible mechanisms to maintain it



In a Virtual SoS: Owners (O1, O2, O3) access other systems through their own systems in order to realize individually sought benefits, though high level emergent behaviour may still occur. There is no overall goal, no central management and interoperation is achieved by recognized protocols, or standards, not through individual agreements between pairs of systems.

From T-Area-SoS Strategic Research Agenda

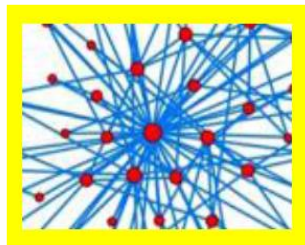
Pain Points & Patterns



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Autonomy,
Interdependencies
& Emergence

How can SE address the complexities of interdependencies and emergent behaviors?



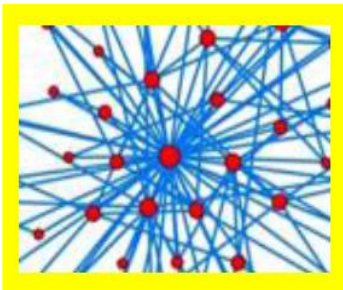
COMPASS Architecture Patterns

| | |
|--|--|
| <h3>Pipe & Filter Architecture Pattern</h3> <ul style="list-style-type: none"> Data or materials processed from input form to output form Filters represent the processing steps Pipes represent connections between Filters Filters are independent, do not share state or know each other's identities <p>Garlan & Shaw 1996, Buschmann et al 1996</p> <p>17/01/2016 21</p> | <h3>Infrastructure Grid Architecture Pattern</h3> <ul style="list-style-type: none"> CSs exchange data in addition to a flow of energy/material with their 'neighbours' Typical high-level goal to ensure control of large-scale distribution of material (e.g., electric power, water, traffic access) to large area Range of centralisation <p>17/01/2016 24</p> |
| <h3>Supply Chain Architecture Pattern</h3> <ul style="list-style-type: none"> Similar to pipe and filter pattern Overall SoS goal is the ultimate delivery or manufacture of a final product or service CSs have different roles (suppliers/integrators/...) Supply chains can be reconfigured if CSs conform to correct contracts <p>17/01/2016 25</p> | <h3>Reconfigurable Control Architecture Pattern</h3> <ul style="list-style-type: none"> Dynamic architectural reconfiguration addresses SoS challenges: <ul style="list-style-type: none"> continuous evolution challenging environment autonomous and independent CSs Use <i>metadata</i> to describe the functions CS offer A <i>policy</i> details when and how to reconfigure SoS <p>17/01/2016 28</p> |

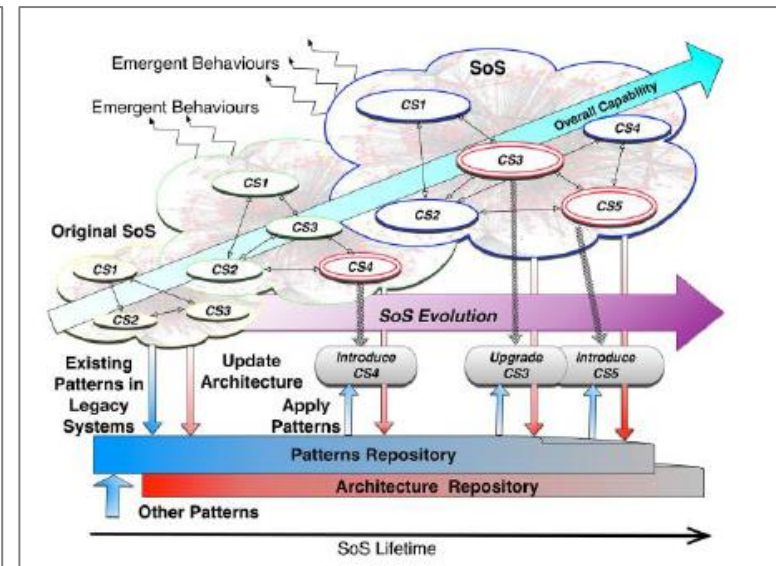
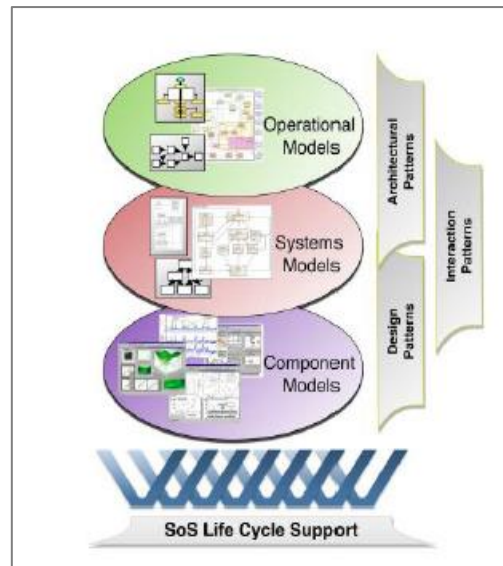
SoS Pain Points

Autonomy,
Interdependencies
& Emergence

How can SE address the complexities of interdependencies and emergent behaviors?



DANSE Patterns to Understand SoS Evolution



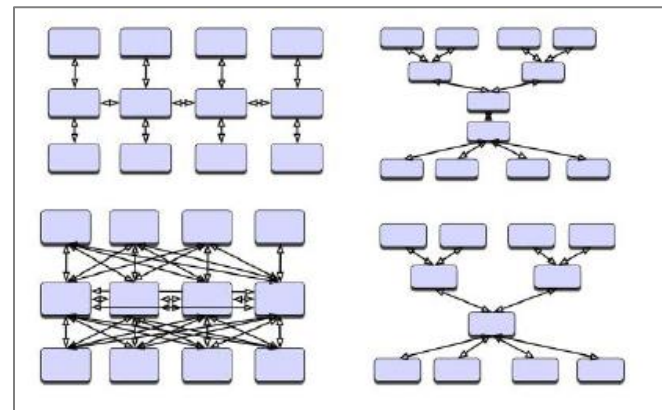
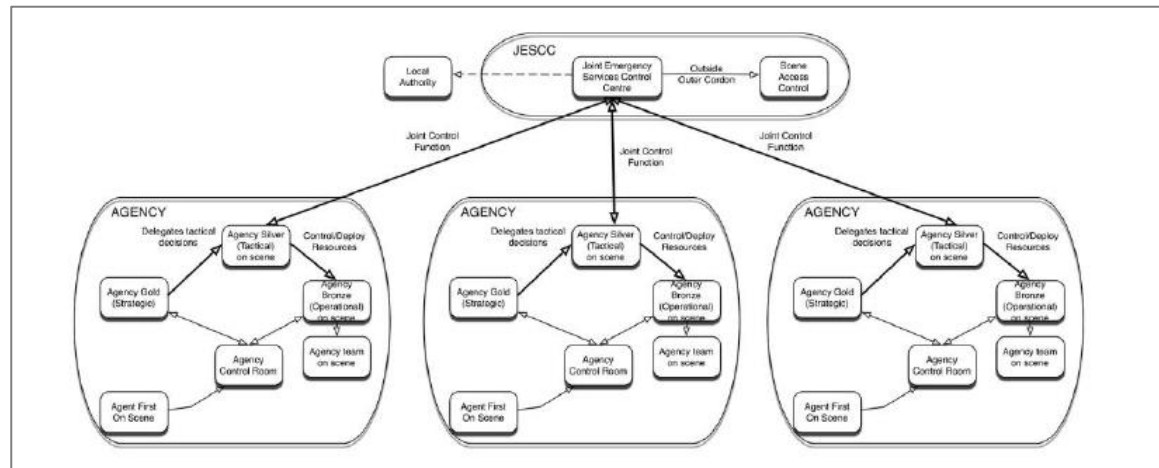
Pain Points & Patterns



DANSE SoS Patterns

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Pain Points & Patterns



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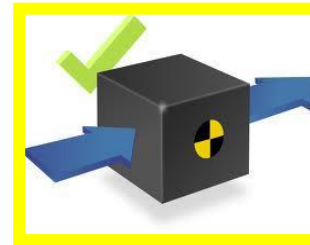
Capabilities & Requirements

How can SE address SoS capabilities and requirements?



Testing, Validation & Learning

How can SE approach SoS validation, testing, and continuous learning in SoS?



SoS Principles

What are the key SoS thinking principles?



Introduction to

S*Patterns-- As Applicable to Systems of Systems

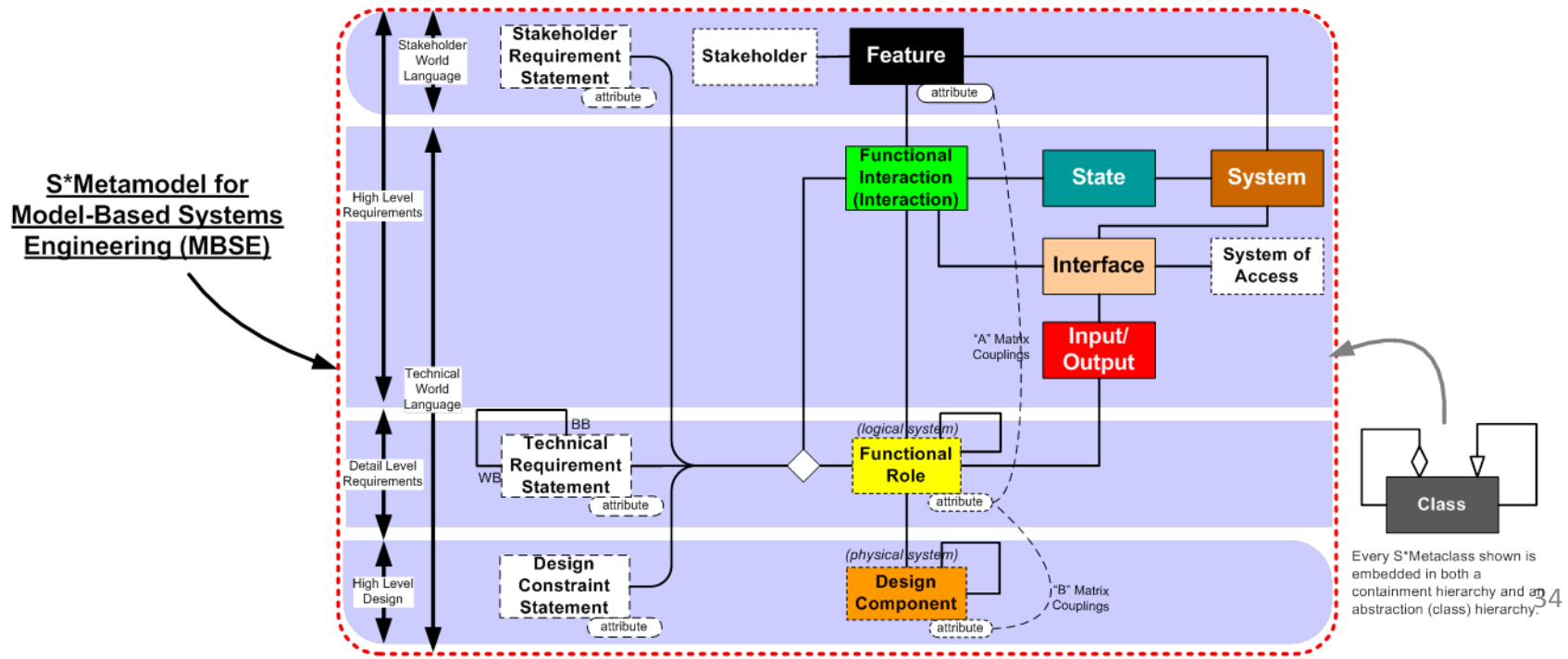
MBSE Patterns Working Group

Introduction to S*Patterns-- As Applicable to Systems of Systems

- What are S*Models?
- What are S*Patterns?
- What do S*Patterns bring to MBSE representations of Systems of Systems?
- Excerpts from some S*Patterns describing Systems of Systems

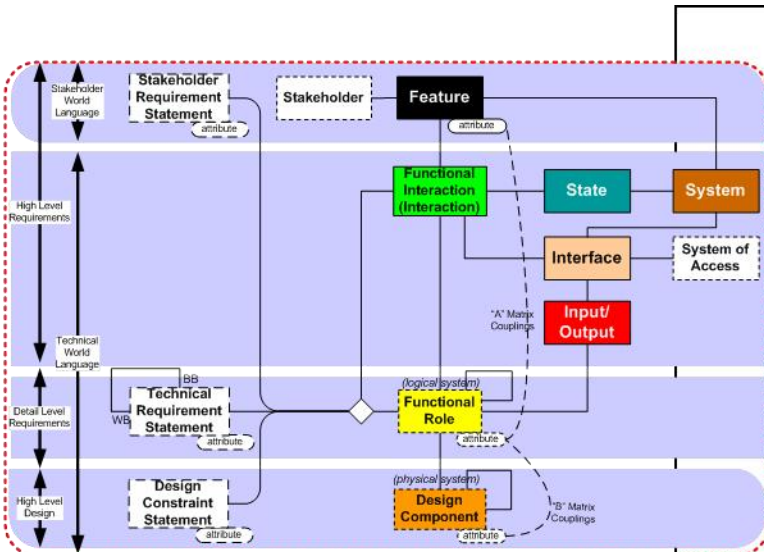
What are S* Models?

- S* Models are MBSE models that are based on the S* Metamodel:
 - Independent of specific modeling language.
 - S* Metamodel maps into any contemporary modeling language, including OMG SysML[®], third party COTS tools.



What are S* Models?

- S* Models are MBSE models that are based on the S* Metamodel:
 - The smallest amount of modeled information necessary for purposes of science or engineering.
 - What parts of S* Models might be helpful for SoS models?



What is the Smallest Model of a System?

William D. Schindel
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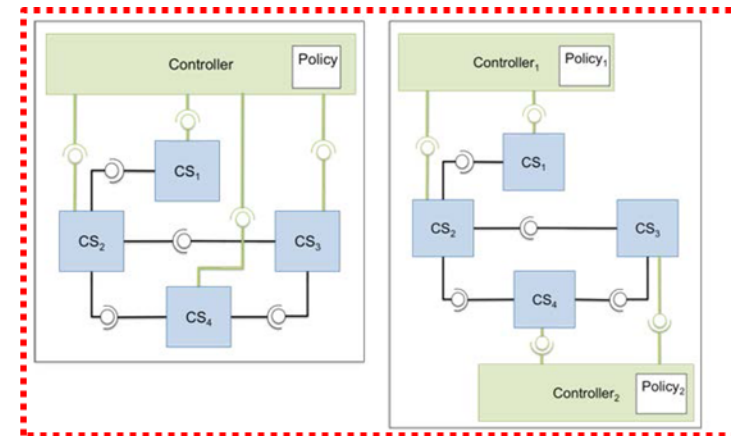
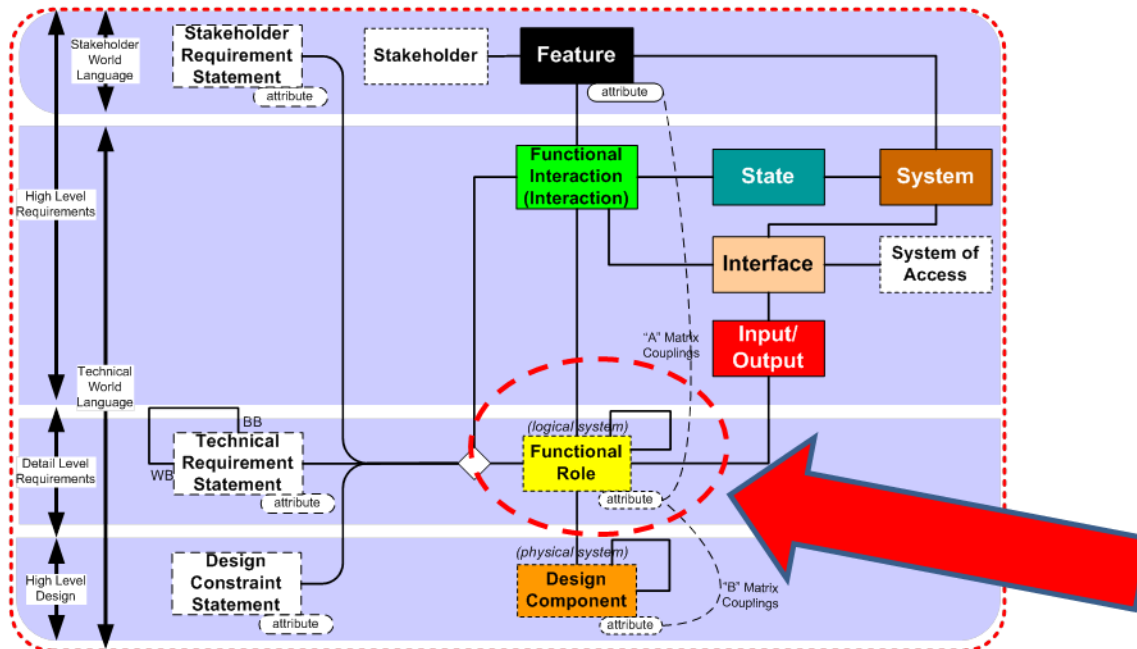
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Abstract. How we represent systems is fundamental to the history of mathematics, science, and engineering. Model-based engineering methods shift the nature of representation of systems from historical prose forms to explicit data structures more directly comparable to those of science and mathematics. However, using models does not guarantee simpler representation--indeed a typical fear voiced about models is that they may be too complex.

Minimality of system representations is of both theoretical and practical interest. The mathematical and scientific interest is that the size of a system's "minimal representation" is one definition of its complexity. The practical engineering interest is that the size and redundancy of engineering specifications challenge the effectiveness of systems engineering processes. INCOSE thought leaders have asked how systems work can be made 10:1 simpler to attract a 10:1 larger global community of practitioners. And so, we ask: What is the smallest model of a system?

Some Elements of S*Models

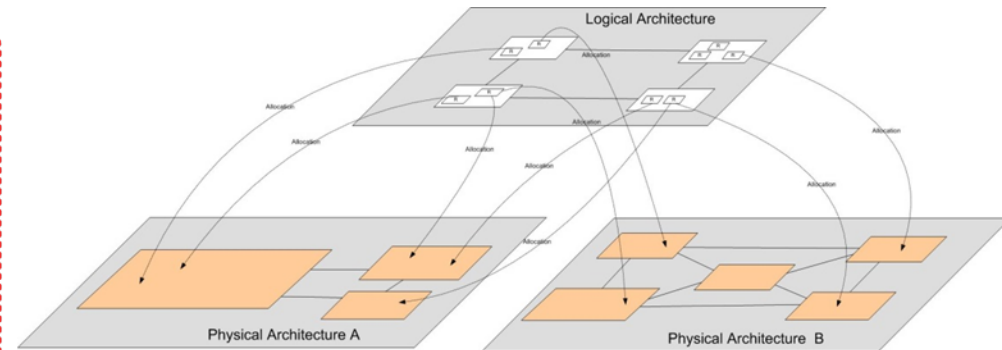
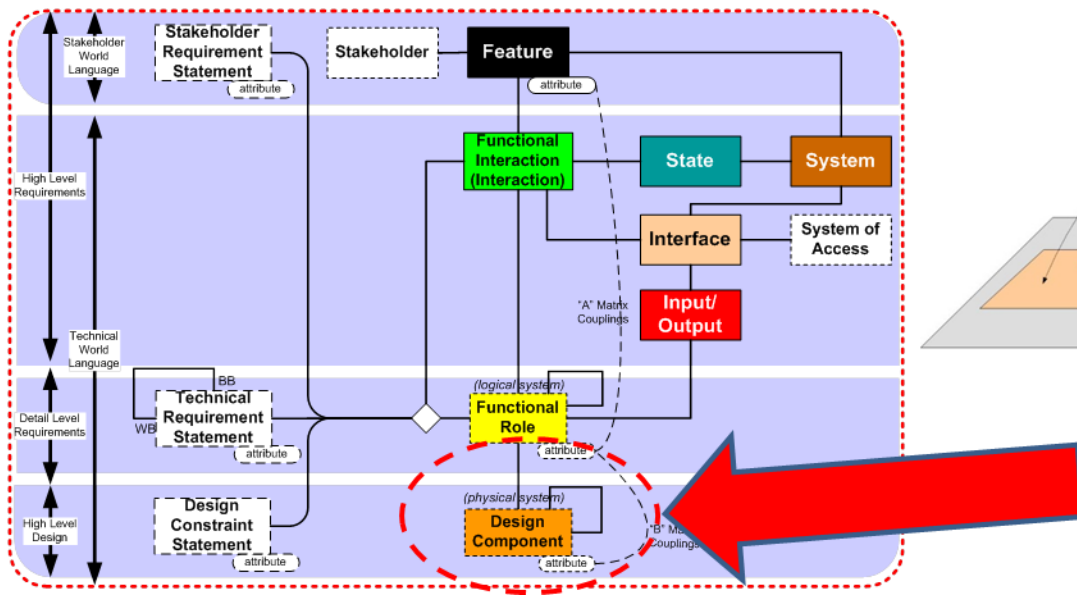
- **Functional Roles**: Describe chunks of behavior, independent of the physical things that perform it, parameterized by role Attributes.
- **Architectural Relationships**: These connect Functional Roles, to describe Logical Architecture
- Both of these can be seen in SoS patterns published by the SoS WG



Extract from an SoS Pattern

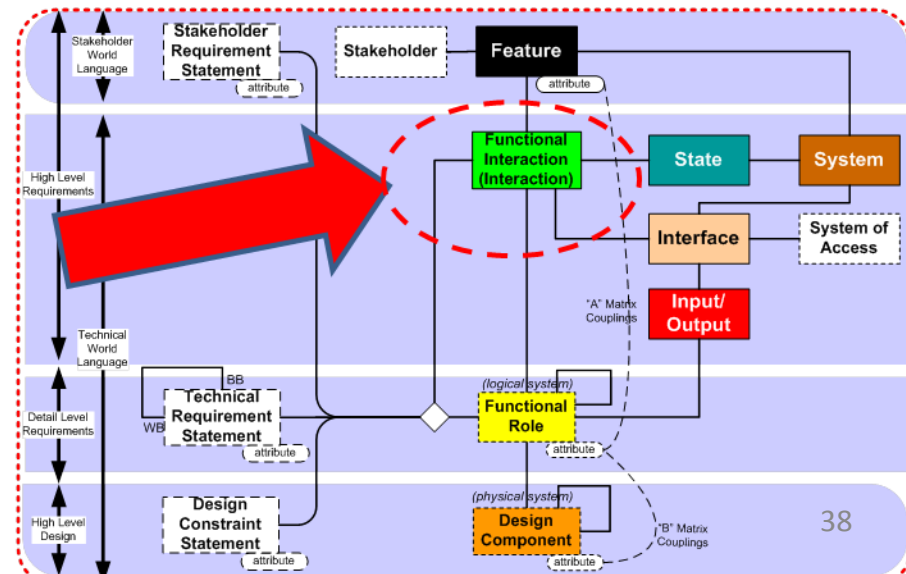
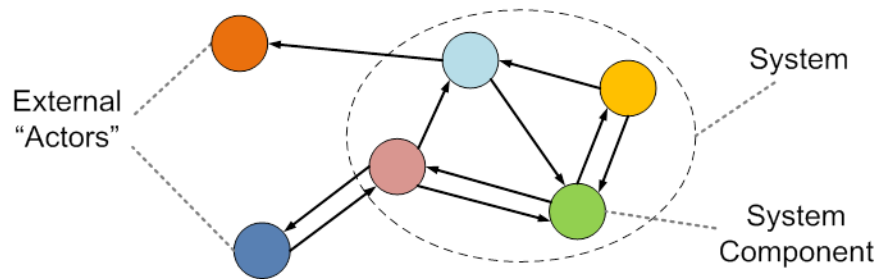
Some Elements of S*Models

- **Design Components**: Model component identities, without behavior, and parameterized by Attributes.
- **Architectural Relationships**: Connect Design Components, to describe Physical Architecture.
- **Allocation Relationships**: Describe allocations of Functional Roles to Design Components.
- Show patterns of allocations to different physical architectures.



Some Elements of S*Models

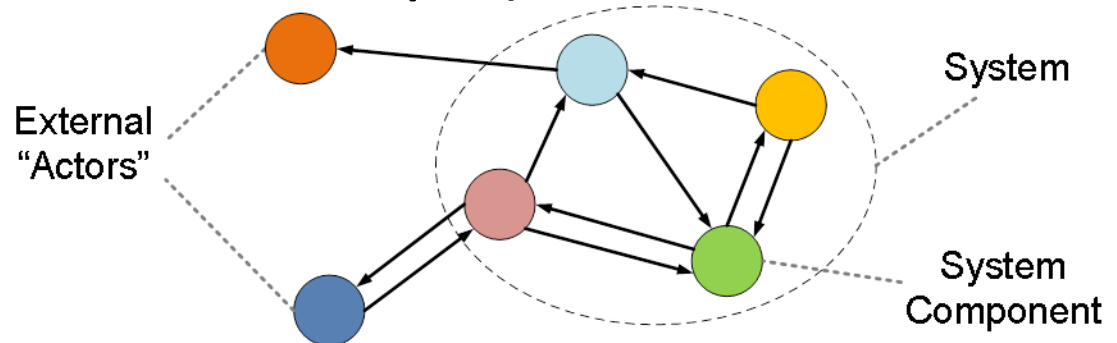
- **Interactions** are at the heart of the S*Metamodel, and SE.
- This approach defines a System as a collection of interacting components:
 - By “interact” we mean exchanges of force, energy, mass, or information, resulting in changes of state.
 - Virtually all the laws of the physical sciences uncovered during the last 300 years are expressed in terms of such Interactions.
 - All behavior occurs as interacting Functional Roles.
 - Interactions are central to SE.



The System Phenomenon

- All “phenomena” of the hard sciences are instances of the **System Phenomenon**:
 - behavior emergent from the interaction of behaviors (phenomena themselves) at a level lower
- In each such case, the emergent interaction-based behavior of the larger system is a stationary path of the action integral (Hamilton’s Principle):

$$S = \int_{t_1}^{t_2} L(x, \dot{x}, t) dt$$




- The resulting equations of motion (or if not solvable, empirically observed paths) provide “physical laws” subject to scientific verification.

Some Elements of S*Models

- We will be interested in representing what can learn about patterns of emergent behavior of Systems of Systems.

Got Phenomena?


Science-Based
Disciplines for Emerging
Systems Challenges

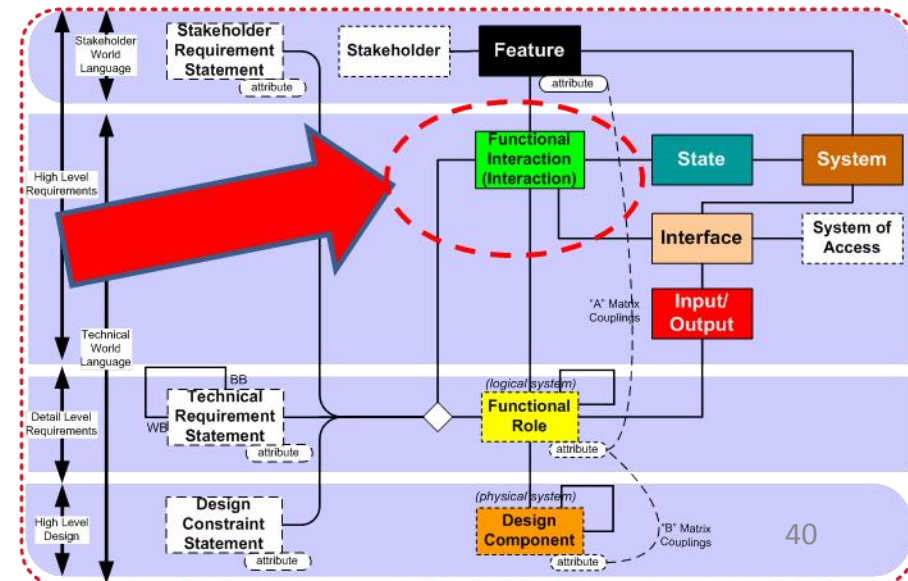


Bill Schindel, ICTT System Sciences
schindel@icct.com

Ecosystem | Education | Health Care | Information | Manufacturing | Transportation

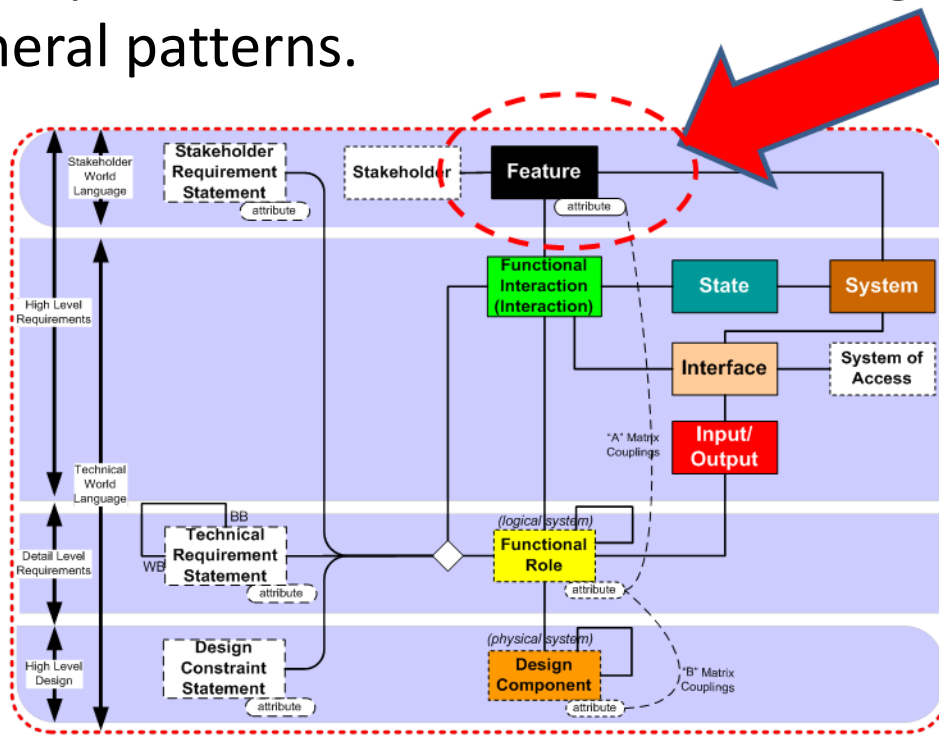
Great Lakes Regional Conference 2015
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 V1.2.5



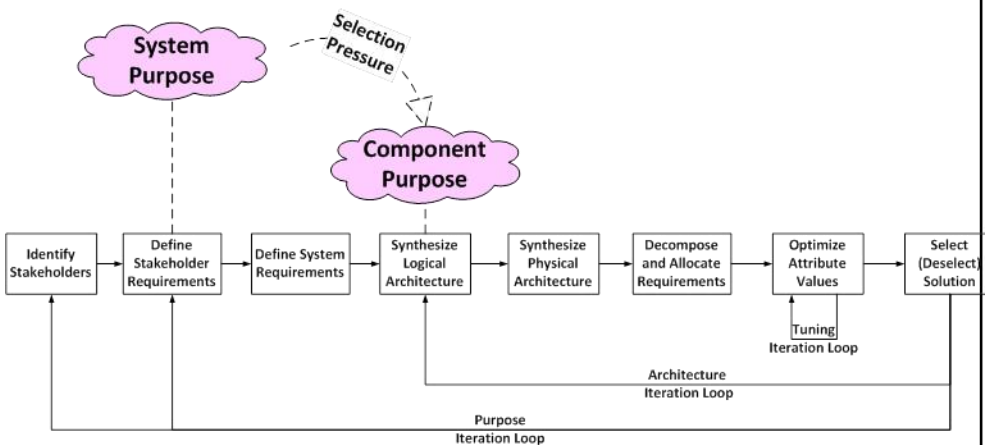
Some Elements of S*Models

- **Features** express emergent, selectable value (fitness) as expressed by selection mechanisms (market, cognitive, biological, other):
 - When we want to represent fitness, goodness of performance, or other expressions of value in SoS, then Features, parameterized by Feature Attributes, model that fitness space.
 - Features later provide a natural basis for configuration of specific cases of general patterns.



Some Elements of S*Models

- **Features** express emergent, selectable value (fitness) as expressed by selection mechanisms (market, cognitive, biological, other):
 - The purpose of a system is the functional role for which it is selected, or the role it performs in a (larger) selected system.
 - System purpose (function in biology) emerges over time, even in human-designed systems.
 - SoS Patterns will need a way to express modeled fitness or value.



Systems of Innovation II: The Emergence of Purpose

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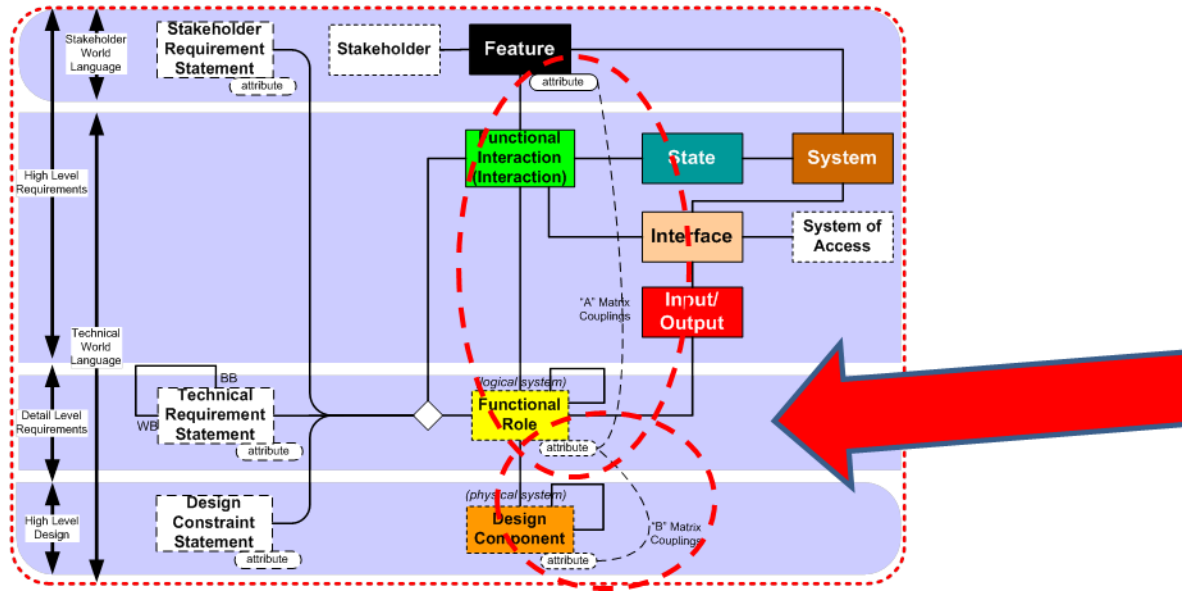
Abstract. Engineers design mindful of the purpose of a system. So, engineering conceptual definitions of the concept of “system” frequently include the idea of purpose.

However, we also use “system” to describe things not human-designed. We might refer to purpose in living systems, as in the immune system, but biologists use “function” to avoid this. What about inanimate natural systems? Do Saturn’s rings have a purpose, or function? And what about pathologies, when systems don’t work as they “should”? Do all these “systems” terms and concepts serve us well across these different domains, or are some force-fit?

Using the language of Model-Based Systems Engineering (MBSE) and Pattern-Based Systems Engineering (PBSE), this paper describes a framework in which “system” and “purpose” emerge at different levels, apply uniformly, naturally, or not at all, and inform. The framework is the Systems of Innovation (SOI) Pattern. Practical benefits include insights into the nature of innovation across these domains, improving ability to perform innovative systems engineering.

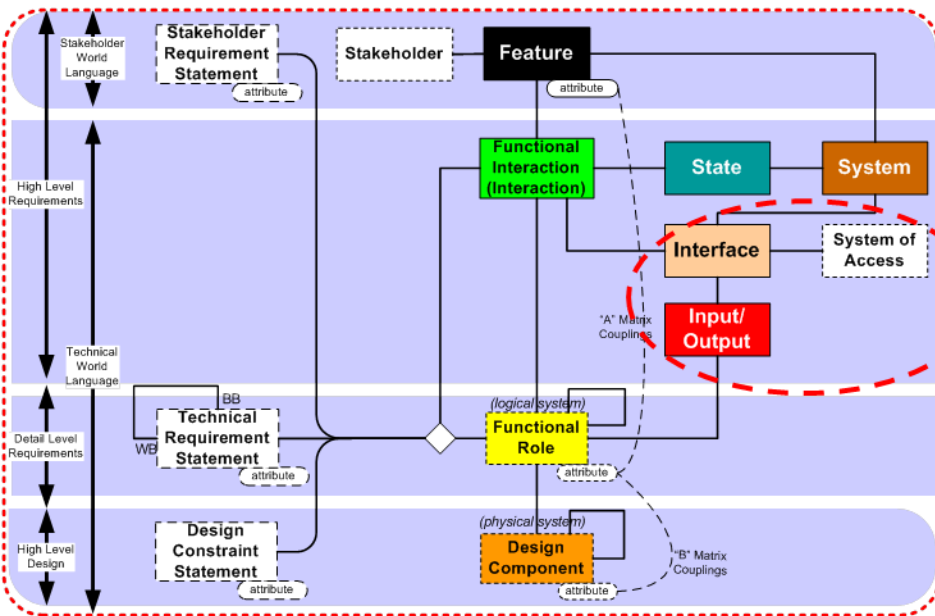
Some Elements of S*Models

- **Attribute Couplings** identify quantitative relationships between quantitative attributes (parametric relationships):
 - **A Couplings**: Express how fitness or value is coupled to technical behavior.
 - **B Couplings**: Express how technical behavior is coupled to chosen components.
- We are interested in representing what we can learn about these couplings for Systems of Systems—including emergent attributes.

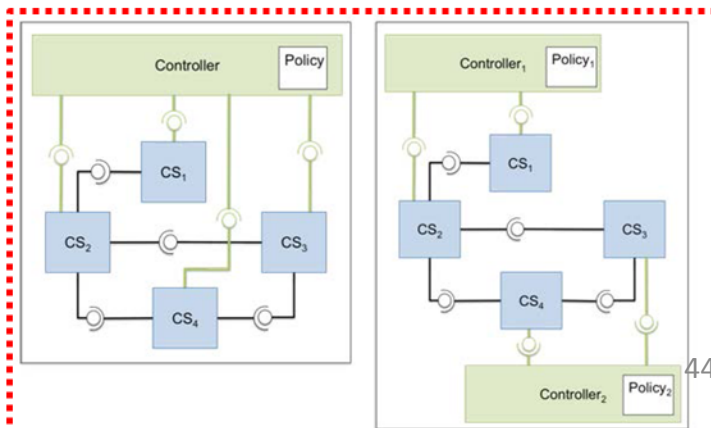


Some Elements of S*Models

- **Interfaces** describe behavior at system boundaries or between components:
 - What Interfaces exist?
 - What **Input-Outputs** are exchanged at an Interface?
 - What is the behavior at an Interface? (Interactions)
 - What is the **System of Access** at an Interface?
- We are interested in modeling interfaces for Systems of Systems.

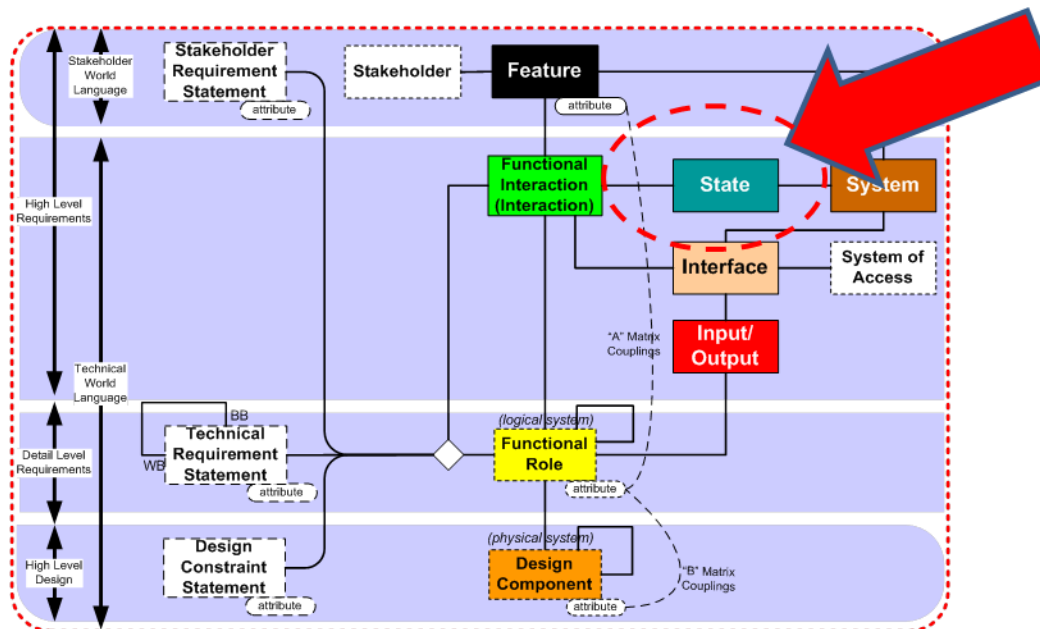


Extract from an SoS Pattern



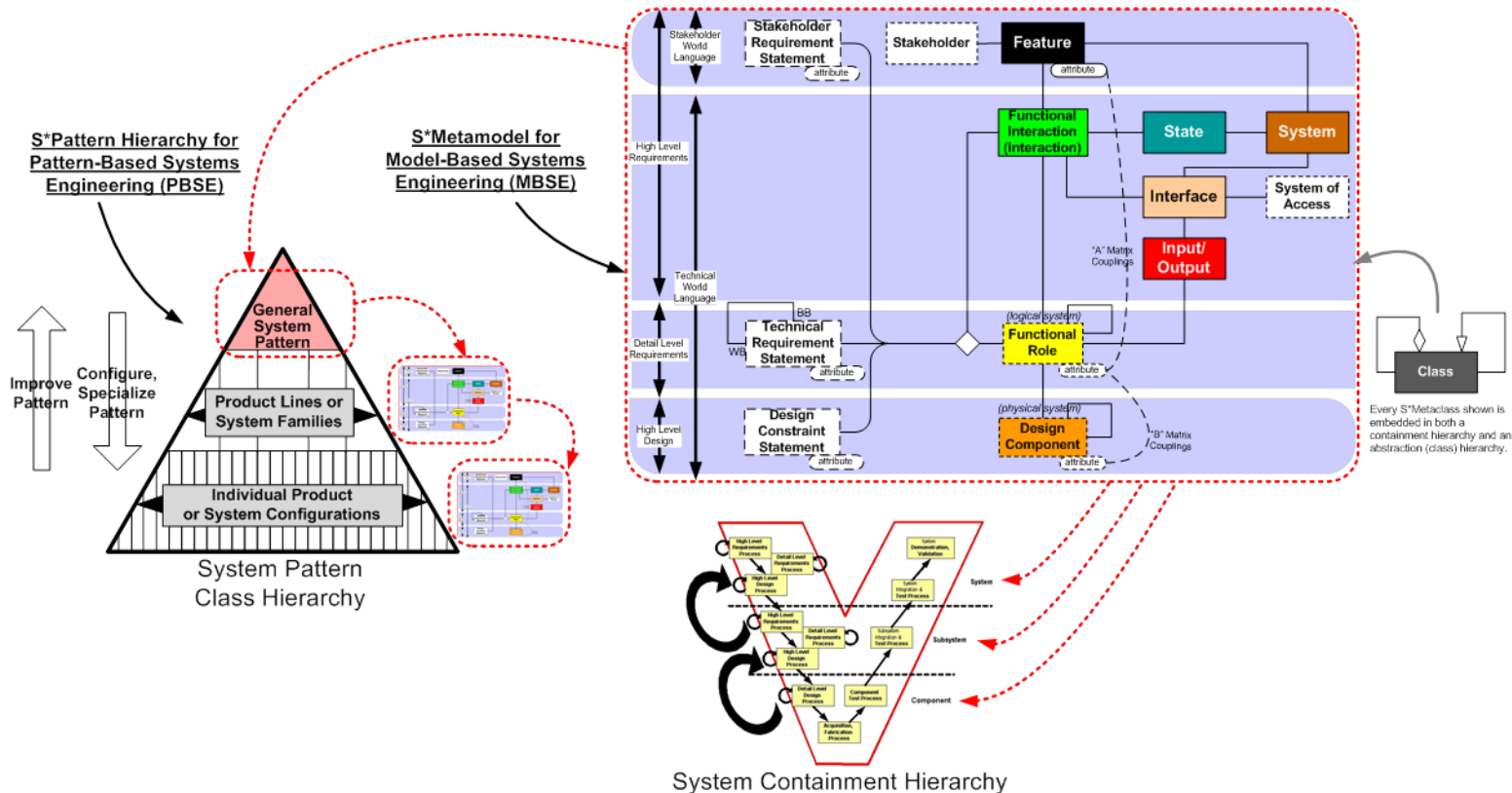
Some Elements of S*Models

- States, Modes, and Phases describe conditions or situations of systems:
 - In different system states, system behavior may be different, by intent or nature, or need to be different.
 - We are interested in the states of a System of Systems, its environment, or constituent systems.



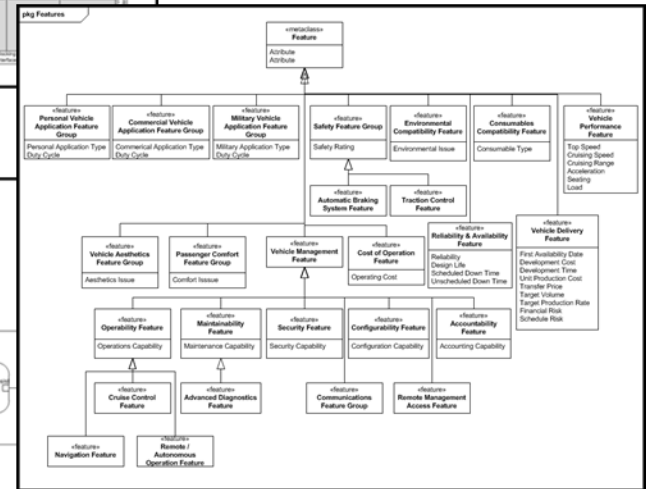
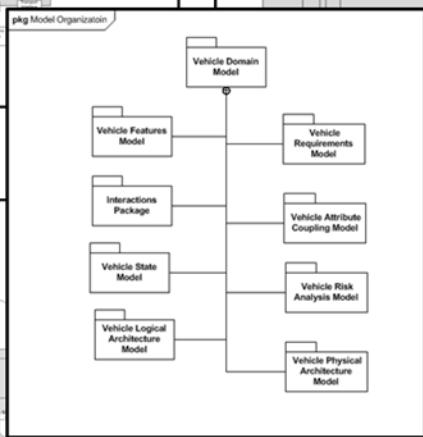
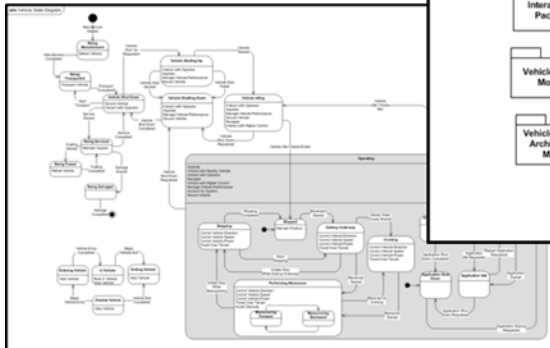
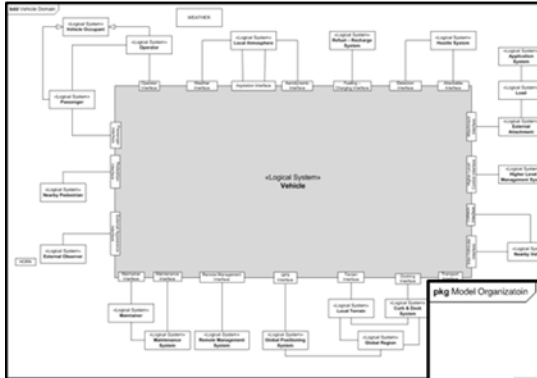
What are S* Patterns?

- S* Patterns are configurable, re-usable S* Models of families of systems:
 - Architectural Frameworks, Product Lines, Platforms, etc.
 - A form of model compression.
 - Using the elements of the S* Metamodel.



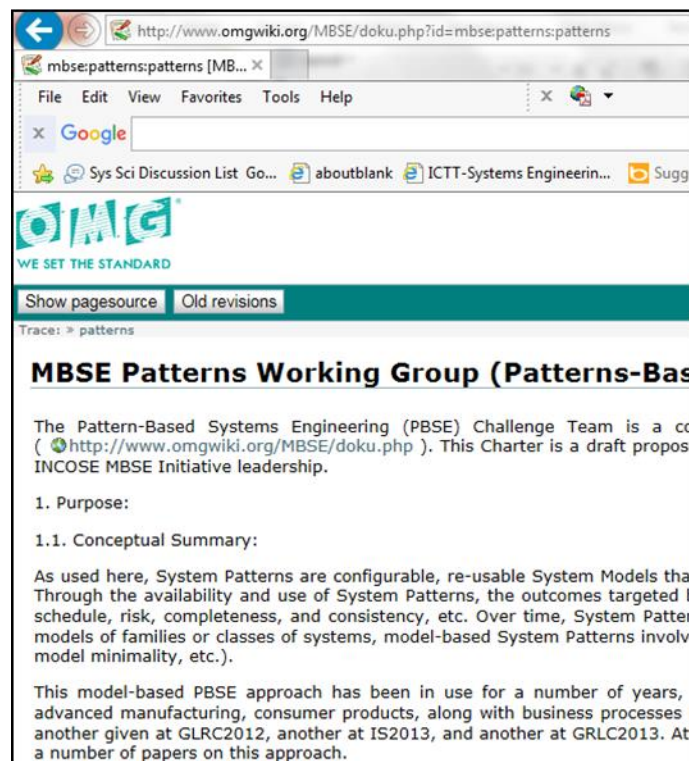
S*Patterns have been applied across many domains, over several decades

| | | | |
|--|---------------------------------------|--|---------------------------------------|
| Medical Devices Patterns | Construction Equipment Patterns | Commercial Vehicle Patterns | Space Tourism Pattern |
| Manufacturing Process Patterns | Vision System Patterns | Packaging Systems Patterns | Lawnmower Product Line Pattern |
| Embedded Intelligence Patterns | Systems of Innovation (SOI) Pattern | Consumer Packaged Goods Patterns (Multiple) | Orbital Satellite Pattern |
| Product Service System Patterns | Product Distribution System Patterns | Plant Operations & Maintenance System Patterns | Oil Filter Pattern |
| Life Cycle Management System Patterns | Production Material Handling Patterns | Engine Controls Patterns | Military Radio Systems Pattern |
| Agile Systems Engineering Life Cycle Pattern | Transmission Systems Pattern | Precision Parts Production, Sales, and Engineering Pattern | Higher Education Experiential Pattern |



What are S*Patterns?

- The basis of Pattern-Based Systems Engineering (PBSE), an extension of MBSE:
 - The focus of the INCOSE Patterns Working Group, an INCOSE/OMG MBSE Initiative Challenge Team



The screenshot shows a web browser window with the address bar displaying <http://www.omgwiki.org/MBSE/doku.php?id=mbse:patterns:patterns>. The browser's menu bar includes File, Edit, View, Favorites, Tools, and Help. The address bar contains a search engine (Google) and several tabs, including 'Sys Sci Discussion List Go...', 'aboutblank', and 'ICTT-Systems Engineerin...'. The page content features the OMG logo with the tagline 'WE SET THE STANDARD'. Below the logo are links for 'Show pagesource' and 'Old revisions'. The main heading is 'MBSE Patterns Working Group (Patterns-Bas...'. The text below the heading states: 'The Pattern-Based Systems Engineering (PBSE) Challenge Team is a co... (<http://www.omgwiki.org/MBSE/doku.php>). This Charter is a draft propos... INCOSE MBSE Initiative leadership.' It then lists '1. Purpose:' and '1.1. Conceptual Summary:'. The summary text reads: 'As used here, System Patterns are configurable, re-usable System Models that... Through the availability and use of System Patterns, the outcomes targeted... schedule, risk, completeness, and consistency, etc. Over time, System Pattern... models of families or classes of systems, model-based System Patterns involv... model minimality, etc.).' The final paragraph states: 'This model-based PBSE approach has been in use for a number of years, advanced manufacturing, consumer products, along with business processes... another given at GLRC2012, another at IS2013, and another at GRCL2013. At a number of papers on this approach.'

MBSE Methodology Summary:

Pattern-Based Systems Engineering (PBSE), Based On S*MBSE Models

Document Purpose:

This document is a methodology summary for Pattern-Based Systems Engineering using S*MBSE models. The material below, resulting from Patterns Challenge Team review, feedback, and related updates, is for contribution to the INCOSE-maintained on-line directory "MBSE Methodology: List of Methodologies and Methods".

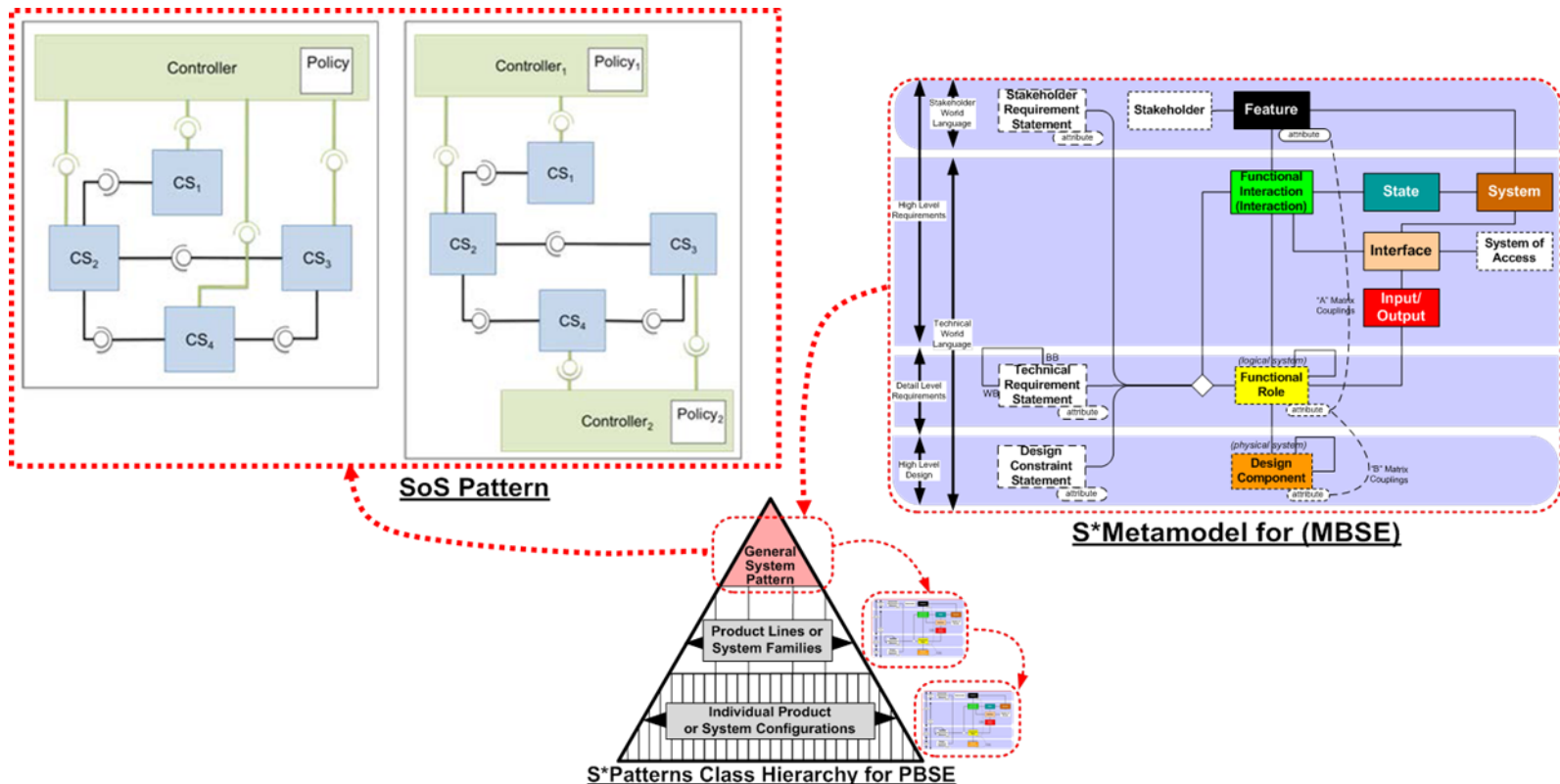
The current content of that on-line directory may be found at

http://www.omgwiki.org/MBSE/doku.php?id=mbse:methodology#mbse_benchmarking_survey

The sectional structure of the following sections conforms to the standard summary outline template used by the referenced methodology directory. The typical methodology descriptions in that directory are currently summaries, not detailed "how to" manuals, for each methodology.

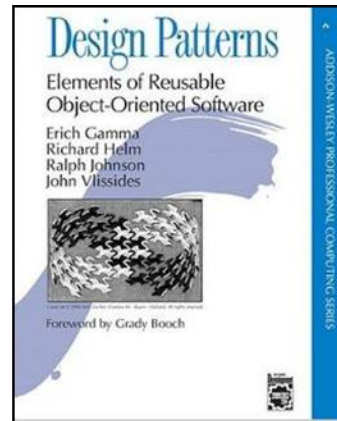
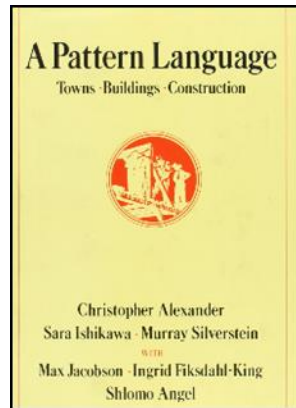
What are S*Patterns?

- Connecting our two Working Groups:
 - We will show that SoS Patterns can be expressed as S*Patterns, and . . .
 - They can add valuable insights about Systems of Systems.



What are S*Patterns?

- The term “pattern” appears repeatedly in the history of design, such as civil architecture, software design, and systems engineering:



- Those “patterns” represent regularities that repeat, modulo some variable aspects, across different instances in space, time, and other dimensions.
- However, when we refer to “patterns” in the Patterns WG, we mean the use of S*Patterns.

What are S*Patterns?

- S*Patterns are model-based (not all historical “patterns” are expressed as MBSE models).
- S*Patterns conform to the S*Metamodel—as a minimal reference model of essential engineering information.
- S*Patterns are embedded in modeled concepts about physical interactions that are the basis of physical laws of the hard sciences emerging over the last 300 years.
- S*Patterns are about “whole systems” (historical “patterns” were sometimes about parts of systems).

Some Pattern-Related Publications by Patterns Working Group Members

24th Annual INCOSE International Symposium (IS2015)
Seattle, WA, July 10 – 16, 2015

Utilizing MBSE Patterns to Accelerate System Verification

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Moog Aircraft Group
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ICTT System Sciences
schindel@ictt.com

INCOSE IS2015 Best Paper Award

When two is good company, but more is not a crowd

Andy J. Nolan*, Andrew C Pickard*, Jennifer L Russell† and William D Schindel‡

*Rolls-Royce, †Parsons Brinckerhoff, ‡ICTT System Sciences

Andy.Nolan@rolls-royce.com, Andrew.C.Pickard@rolls-royce.com,
RussellJ@PBWorld.com, Schindel@ictt.com

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Abstract: This paper summarizes an approach to improve the effectiveness of the review (inspection) process. Effectiveness here is defined as the ability to reduce the number of defects escaping a review activity.

By carefully pairing up developers and reviews, Rolls-Royce was able to halve the rate of occurrence of defects in software, with no change to the process or tools, and with no changes to the team or the effort required to perform the reviews.

Got Phenomena?

Science-Based
Disciplines for Emerging
Systems Challenges



Systems Engineering Community of Practice Social Network Pattern

Christopher Hoffman

24th Annual INCOSE International Symposium (IS2015)
Seattle, WA, July 10 – 16, 2015

Accelerating MBSE Impacts Across the Enterprise: Model-Based S*Patterns

William D. Schindel¹, Stephen A. Lewis¹, Jason J. Sherey¹, Saumya K. Sanyal²

¹ICTT System Sciences ²K2 Firm, LLC

schindel@ictt.com, lewis@ictt.com, sherey@ictt.com, skanyal@k2firm.com

MBSE Methodology Summary:

Pattern-Based Systems Engineering (PBSE), Based On S*

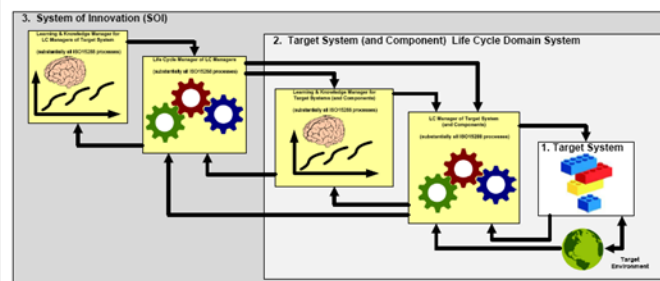
Document Purpose:

This document is a methodology summary for Pattern-Based Systems Engineering models. The material below, resulting from Patterns Challenge Team review, updates, is for contribution to the INCOSE-maintained on-line directory "MBSE Methodologies and Methods".

The current content of that on-line directory may be found at
http://www.omgwiki.org/MBSE/doku.php?id=mbse:methodology#mbse_bench

The sectional structure of the following sections conforms to the standard summary used by the referenced methodology directory. The typical methodology descriptions are currently summaries, not detailed "how to" manuals, for each methodology.

Introduction to the Agile Systems Life Cycle Pattern: A Reference Model for Agility in Systems



V1.4.5

24th Annual INCOSE International Symposium (IS2015)
Seattle, WA, July 10 – 16, 2015

Model-Based System Patterns for Automated Ground Vehicle Platforms

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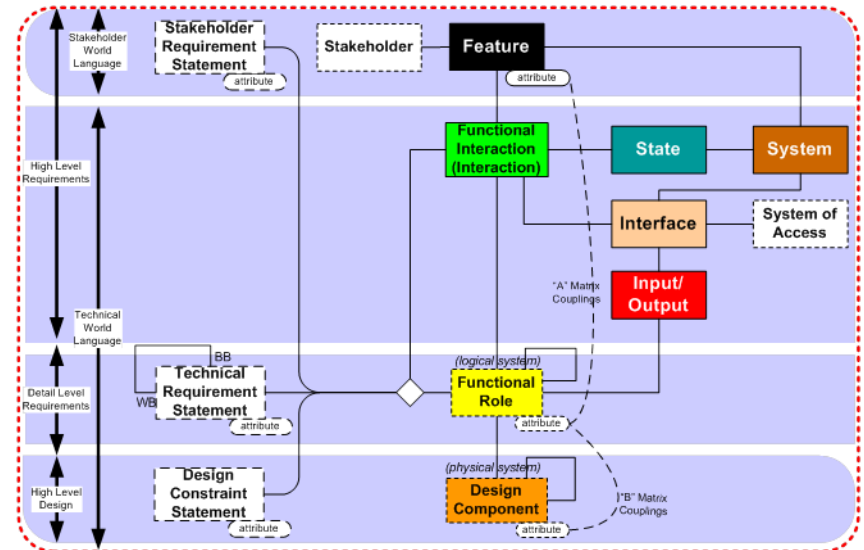
Automated Ground Vehicle (AGV) platform research and engineering is being applied across commercial, military, and consumer applications. Beyond diversity of application, AGVs can be manned or unmanned, and exhibit a broad range of control, from partial to full autonomy, making these vehicles strikingly diverse. This paper reports on application of Pattern-Based Systems Engineering (PBSE) to the development of automated ground vehicle platforms. PBSE is based upon reusable, Model-Based System Patterns (MBSPs) conforming to the S*Metamodel, expressed in any modeling language. The INCOSE MBSE Initiative Patterns Challenge Team has been practicing these patterns across applications, reported in this and other IS2015 papers. This paper illustrates the application of these patterns to a large, complex, and rapidly changing class of Cyber-Physical Systems, AGVs are subject to intense interest, creating opportunities, risks, and complexities. To address the diversity and complexity of these systems, the Embedded Intelligence (EI) Pattern, another S*Pattern, is being applied by the Patterns Working Group to illustrate its applicability to an AGV Platform Pattern.

Automated Ground Vehicle Platforms

As the complexity of systems increases, the complexity of the systems is increasing rapidly and dramatically, increasing in complexity which is changing the way we

What do S*Patterns bring to MBSE representations of Systems of Systems?

- Recurring patterns in Systems of Systems are about more than architectural patterns alone.
- Even though we might not need to model a lot of detail about an SoS, additional insights may be learned about SoS:
 - Interactions
 - Interfaces
 - Fitness space (Features)
 - States (modes, phases)
 - Attribute (parametric) Couplings
 - Simulatable behavior
 - Selection and Evolution
- Gestalt Rules for Patterns
- Including model capture of observations about SoS's that may already be in prose discussion form.



Excerpts from some S*Patterns describing Systems of Systems

- The Embedded Intelligence (EI) S*Pattern
- The Agile Systems Engineering Life Cycle Management (ASELCM) S*Pattern
- S*Patterns for Progressively Emergent System of Systems

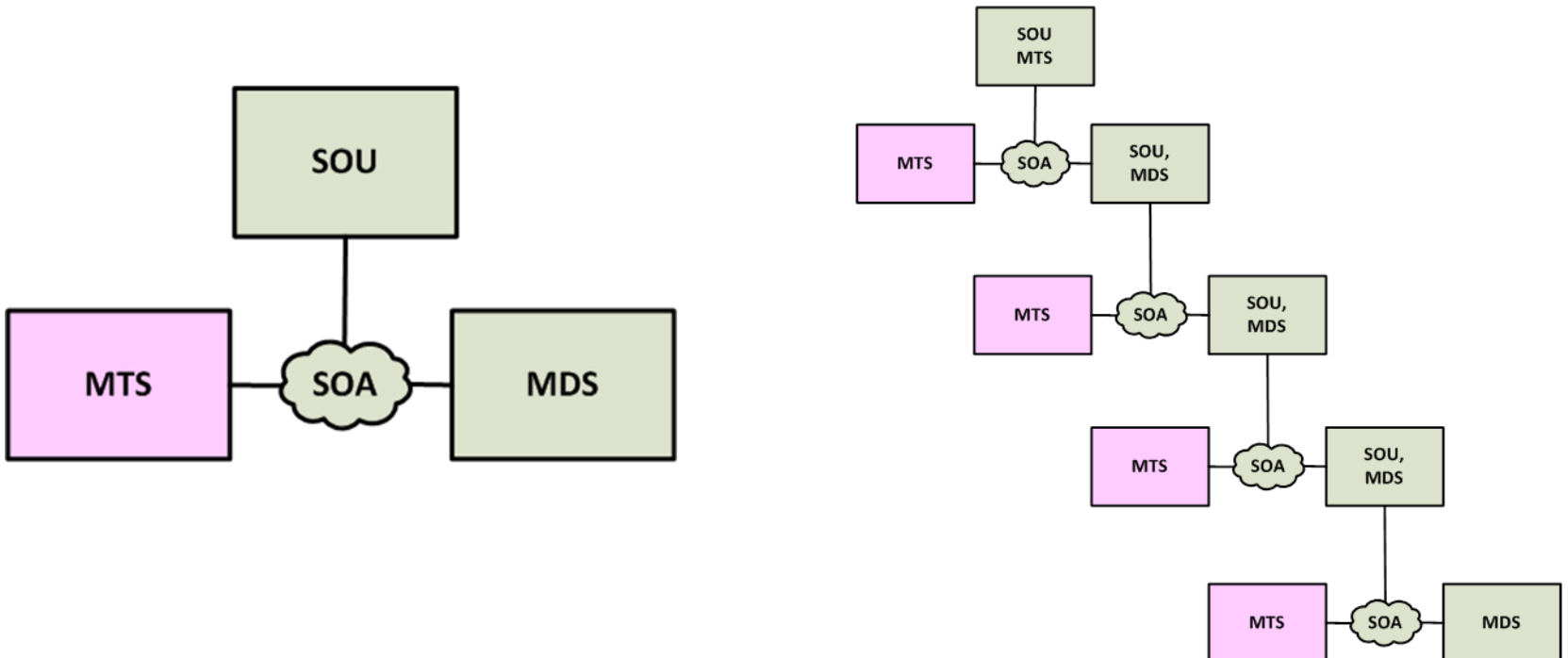
The Embedded Intelligence (EI) S*Pattern

- The **Embedded Intelligence Pattern** (sometimes called the **Systems Management Pattern**) describes an emergent “fractal” pattern of system structure and behavior concerned with “intelligence” in systems of all types—engineered, natural, etc.
- It is found in large enterprises, across multiple connected enterprises (markets, supply chains, etc.), lower-level embedded networked cyber-physical systems, and the Internet of Things -- Factories, supply networks, interacting vehicles, interacting military platforms – and is typically found distributed across systems.
- The “intelligence” embedded may be human, automated, or (frequently) hybrid.
- No matter what the purpose of the intelligence, it can be projected into the EI Pattern’s framework of “management”, meaning ISO System Management Functional Areas (SMFAs):
 - Performance Management (classical regulatory control)
 - Configuration Management
 - Fault Management
 - Security Management
 - Accounting Management

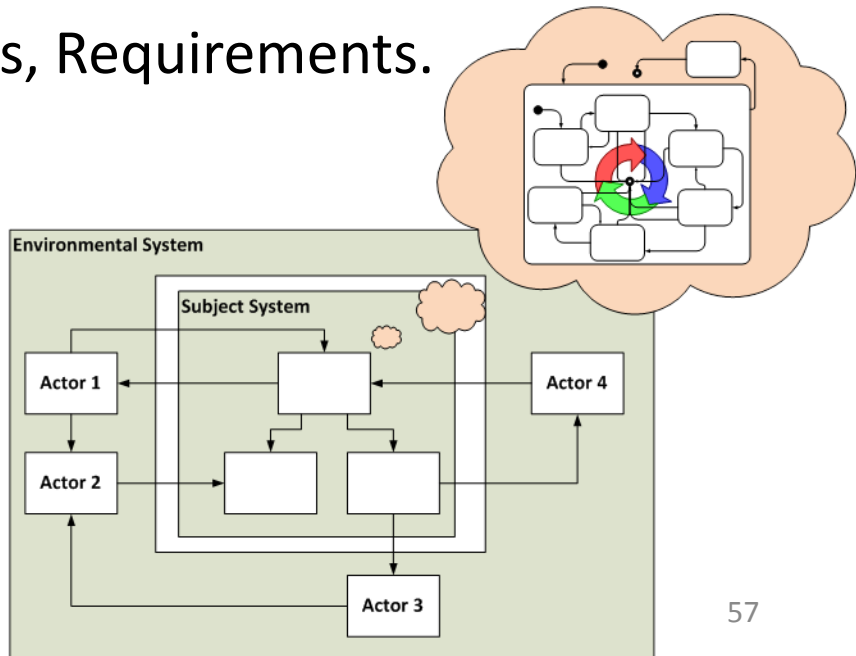
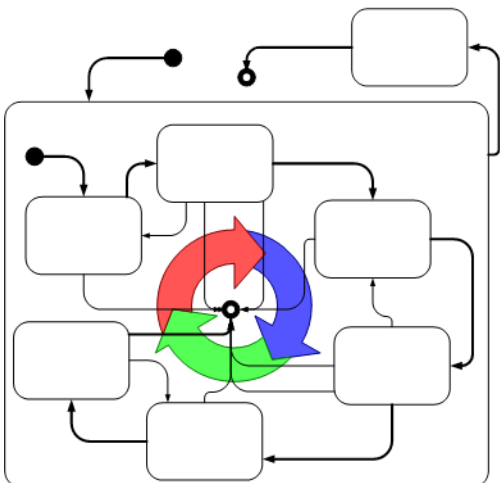


- Embedded Intelligence Pattern Functional Roles:
 - Managed System (MDS): The system whose performance, configuration, faults, security, or accounting is to be managed.
 - Management System (MTS): The system providing management.
 - System of Users (SOU): Consumers of managed results.
 - System of Access (SOA): Provides instrumentation, actuation, networking, connectivity, or other interaction enabling media.

• A distributed, hybrid, fractal hierarchy typically emerges:



- EI Pattern States, Interactions, Interfaces, Requirements:
 - Cyclic situation resolution (regulatory) state models appear in each of the five SMFAs, reflecting the general regulatory role of intelligence in all cases.
 - This includes a framework for Attention Management, reflecting the application of limited system resources to varying (sometimes over capacity) external demand situations.
 - It provides a Situation Awareness framework, including pattern structure for Situationally Aware Systems.
 - Patterns of Interactions, Interfaces, Requirements.

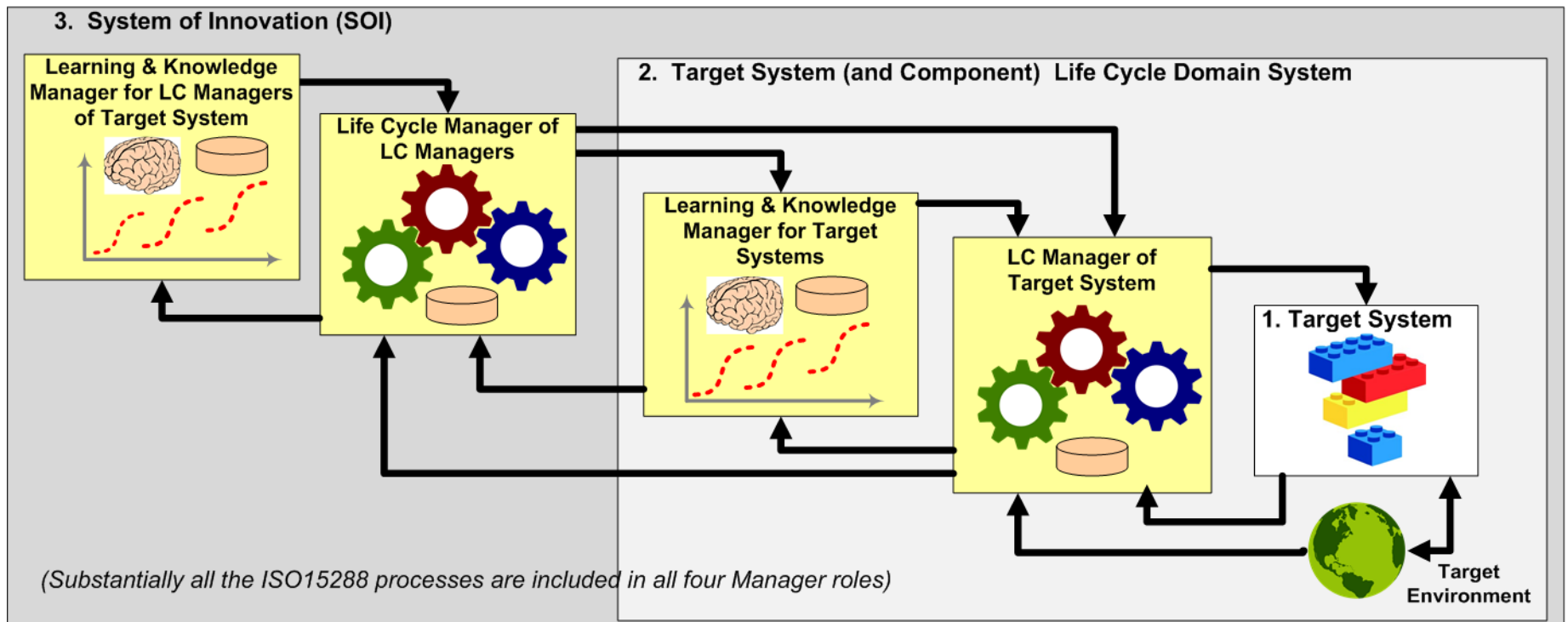


The Agile Systems Engineering Life Cycle Management (ASELCM) S*Pattern

- The ASELCM Pattern describes recurring patterns of structure and behavior in systems of agile innovation and life cycle management—including the environment or ecology in which they operate.
 - This pattern is being constructed by the INCOSE ASELCM Discovery Project, based on 2015-2016 host site workshops investigating current practices in Agile Systems Engineering.
 - This INCOSE Agile SE WG Project is supported by the Patterns WG.
- The ASELCM Pattern uses content from both the EI Pattern and the Systems of Innovation (SOI) Pattern.
 - The Systems of Innovation (SOI) Pattern describes recurring structure and behavior seen in innovation processes, and the ecology in which they operate--whether natural or human-performed.
 - Includes elements from both the living world and ISO 15288.

ASELCM Pattern: Logical Architecture

- System 1: The Target System being innovated or otherwise supported over its life cycle.
- System 2: The Life Cycle Systems (development, manufacturing, support, etc., including operational environment)
- System 3: The System of Innovation for managing and improving System 2.

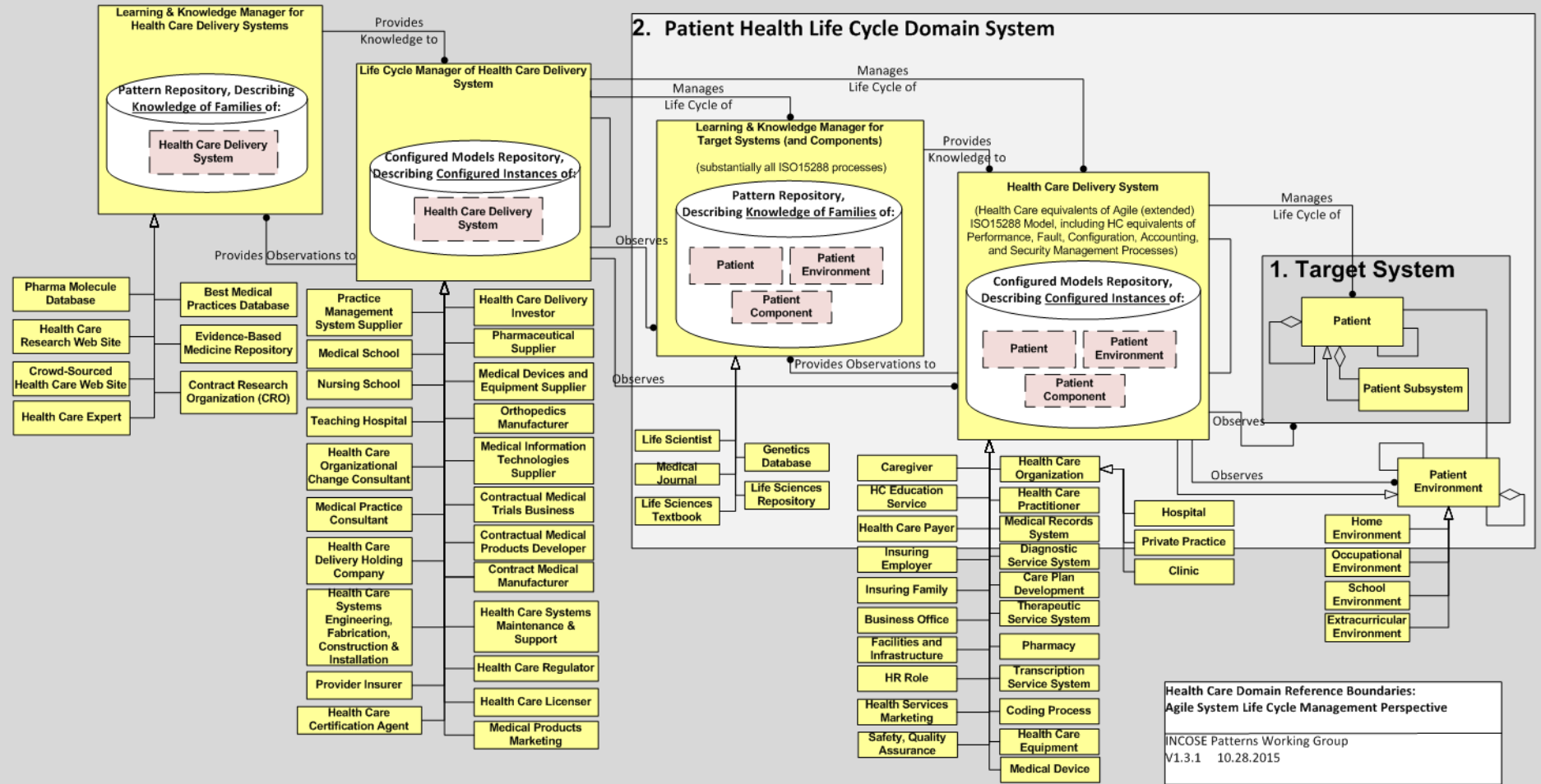


ASELCM Pattern: Health Care Ecosystem Example

3. Health Care System of Innovation (SOI)

2. Patient Health Life Cycle Domain System

1. Target System

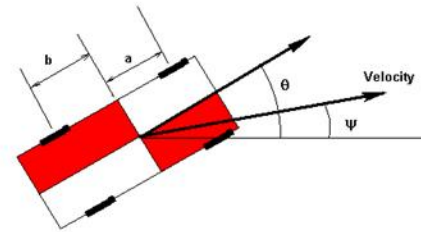


S*Patterns for Progressively Emergent Systems of Systems

- Recent historical examples
- Future examples

Recent Historical Examples

- Ground Vehicles
- Aircraft
- Marine Vessels
- Biological Regulatory Networks



Dynamics of Road Vehicle

Denoting the angular velocity ω , the equations of motion are:

$$\frac{d\omega}{dt} = 2k \frac{(a-b)}{I} (\theta - \psi) - 2k \frac{(a^2 + b^2)}{VI} \omega$$

$$\frac{d\theta}{dt} = \omega$$

$$\frac{d\psi}{dt} = \frac{4k}{MV} (\theta - \psi) + 2k \frac{(b-a)}{MV^2} \omega$$

NASA Glenn Research Center

Forces in a Climb

The diagram shows an aircraft in a climb. The flight path is at an angle c to the horizontal. Forces acting on the aircraft are Lift (L), Drag (D), Weight (W), and Thrust (F). The flight path is labeled "Flight Path".

Legend:

- L = Lift
- D = Drag
- W = Weight
- F = Thrust

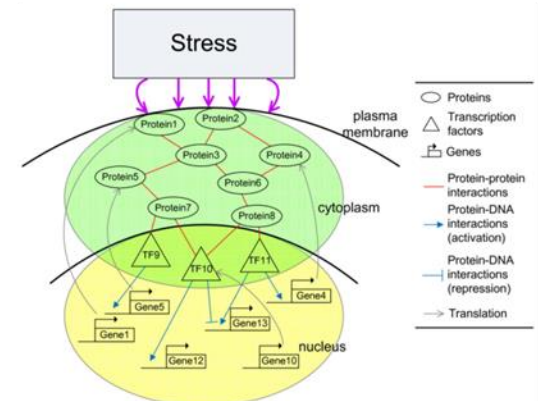
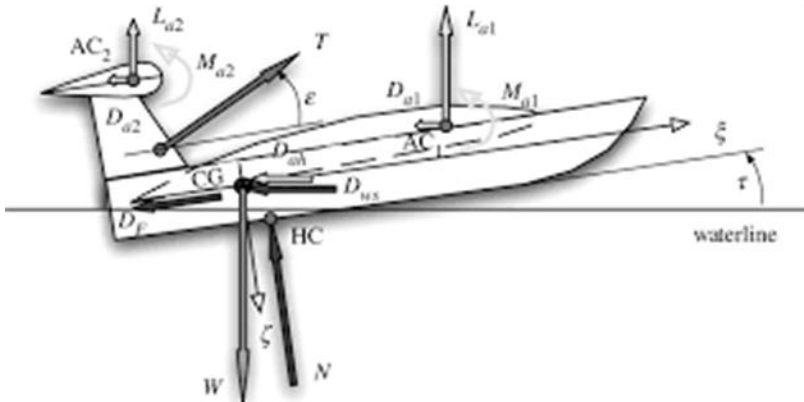
Equations:

$$L \cos(c) + F \sin(c) - D \sin(c) - W = m a_{\text{Vertical}}$$

$$F \cos(c) - L \sin(c) - D \cos(c) = m a_{\text{Horizontal}}$$

Definition of Excess Thrust: $F - D = F_{\text{ex}}$

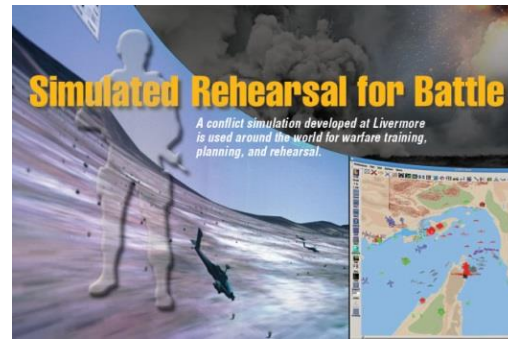
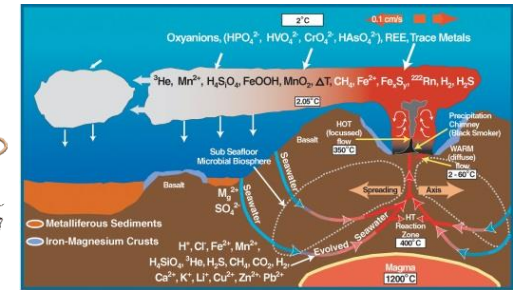
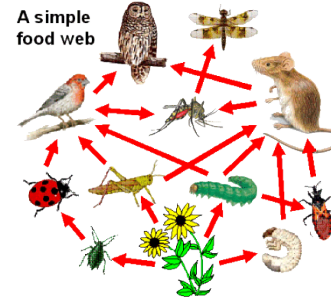
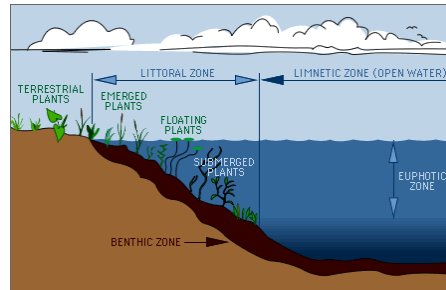
$$L \cos(c) + F_{\text{ex}} \sin(c) - W = m a_{\text{Vertical}}$$

$$F_{\text{ex}} \cos(c) - L \sin(c) = m a_{\text{Horizontal}}$$


Future Applications



- Utility and other distribution networks
- Biological organisms and ecologies
- Market systems and economies
- Health care delivery, other societal services
- Systems of conflict
- Agile innovation



The Agile Systems Pattern
A Reference Model for Agility in Systems

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Ecosystem | Education | Health Care | Information | Manufacturing | Transportation

Great Lakes Regional Conference 2015

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INCOSE

Teams Break-Out Session

Architectural Modelling Patterns for Systems of Systems

Claire Ingram, Richard Payne, John Fitzgerald
Newcastle University, UK

These patterns were presented as part of a paper on SoS Architectural
Patterns at the INCOSE 25th Anniversary International Symposium 2015,
Seattle, WA



Plenary Discussion

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